


2005 FOR PROFIT CORPORATION ANNUAL REPORT

FILED
Apr 18, 2005 8:00 am
Secretary of State

04-18-2005 90557 009 ***150.00

DOCUMENT # 831681

1. Entity Name
CABOT CORPORATION



Principal Place of Business
**TWO SEAPORT LANE
 SUITE 1300
 BOSTON, MA 02210**


Mailing Address
**TWO SEAPORT LANE
 SUITE 1300
 BOSTON, MA 02210**

2. Principal Place of Business
 Suite, Apt. #, etc.

3. Mailing Address
 Suite, Apt. #, etc.

City & State
 Zip Country

00000007



03302005 Chg-P CR2E034 (10/03)

6. Name and Address of Current Registered Agent

**C T CORPORATION SYSTEM
 1200 SOUTH PINE ISLAND RD.
 PLANTATION, FL 33324**

4. FEI Number
04-2271897

Applied For
 Not Applicable

5. Certificate of Status Desired **\$8.75 Additional Fee Required**

7. Name and Address of New Registered Agent

Name
 Street Address (P.O. Box Number is Not Acceptable)
 City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE _____ DATE _____
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)

**FILE NOW!!! FEE IS \$150.00
 After May 1, 2005 Fee will be \$550.00**

9. Election Campaign Financing Trust Fund Contribution. **\$5.00 May Be Added to Fees**

10. OFFICERS AND DIRECTORS

TITLE	T	<input checked="" type="checkbox"/> Delete
NAME	FINK, DENNIS	
STREET ADDRESS	TWO SEAPORT LANE, STE. 1300	
CITY-ST-ZIP	BOSTON, MA 022102019	
TITLE	P	<input type="checkbox"/> Delete
NAME	BURNES, KENNETT F.	
STREET ADDRESS	TWO SEAPORT LANE SUITE 1300	
CITY-ST-ZIP	BOSTON, MA 022102019	
TITLE	CFO	<input type="checkbox"/> Delete
NAME	SHAW, JOHN A	
STREET ADDRESS	TWO SEAPORT LANE SUITE 1300	
CITY-ST-ZIP	BOSTON, MA 022102019	
TITLE	C	<input type="checkbox"/> Delete
NAME	ELLIOT, DAVID J	
STREET ADDRESS	TWO SEAPORT LANE, STE. 1300	
CITY-ST-ZIP	BOSTON, MA 022102019	
TITLE	D	<input type="checkbox"/> Delete
NAME	BURNES, KENNETT F.	
STREET ADDRESS	TWO SEAPORT LANE SUITE 1300	
CITY-ST-ZIP	BOSTON, MA 022102019	
TITLE	S	<input type="checkbox"/> Delete
NAME	BELL, JANE	
STREET ADDRESS	TWO SEAPORT LANE SUITE 1300	
CITY-ST-ZIP	BOSTON, MA 022102019	

11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

TITLE	Treasurer	<input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition
NAME	Irene Sudac	
STREET ADDRESS	Two Seaport Lane, Suite 1300	
CITY-ST-ZIP	Boston, MA 02210-2019	
TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		
TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		
TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: *Jane A. Bell* **Jane A. Bell, Secretary** *4/11/05*

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CABOT CORPORATION
As of March 25, 2005

ATTACHMENT
83168 / 20035907

Directors:

<u>Name</u>	<u>Business</u>
Kennett F. Burnes	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Dirk L. Blevi	Interleuvenlaan 15 I, B-3001 Leuven, Belgium
John S. Clarkeson	Exchange Place, Boston, MA 02109
Juan Enriquez-Cabot	Biotechnology, 30 Washington St., Wellesley Hills MA 02481
Arthur L. Goldstein	65 Grove Street, Watertown, MA 02472
Gautam S. Kaji	5907 Moss Wood Lane, McLean, VA 22101
Roderick C.G. MacLeod	5-7 Victoria Road, c/o Rudi Falla, St. Peter Port, Guernsey, GY1 1HU, Channel Islands
John H. McArthur	Harvard Business School, Boston, MA 02163
Henry F. McCance	Greylock Partners, 880 Winter St., Suite 300, Waltham, MA 02451
John F. O'Brien	762 South Street, Needham, MA 02492
Ronaldo H. Schmitz	28. Stock, Taunusanlage 12, D-60262 Frankfurt
Lydia W. Thomas	3150 Fairview Park Drive South, Falls Church, VA 22042-4519
Mark S. Wrighton	One Brookings Drive, St. Louis, MO 63130-4899

Officers:

<u>Title</u>	<u>Name</u>	<u>Business</u>
Chairman, President, and CEO	Kennett F. Burnes	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Executive Vice President, CFO	John A. Shaw	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Executive Vice President	William J. Brady	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Executive Vice President	Dirk L. Blevi	Interleuvenlaan 15 I, B-3001 Leuven, Belgium
Vice President	Nicholas P. Ballas	11, Jalan Pinang, 50450 Kuala Lumpur, Malaysia
Vice President	James A. Belmont	157 Concord Rd., Billerica, MA 01821
Vice President and General Counsel	Brian A. Berube	Two Seaport Lane, Ste 1300, Boston, MA 02210
Vice President	Eduardo Cordeiro	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Carol Flack	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Paul J. Gormisky	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Aad van der Heijden	Two Seaport Lane, Boston, MA 02210
Vice President	Sean Keohane	157 Concord Rd., Billerica, MA 01821
Vice President	Hoil Kim	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Helmut Lorat	Cabot International GmbH, Dammstrasse 19, 6300 Zug, Switzerland
Vice President	Karen M. Morrissey	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Thomas H. Odle	144 Holly Road, Boyertown, MA 19512
Vice President	Martin O'Neill	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Ravijit Paintal	157 Concord Rd., Billerica, MA 01821
Vice President	John Re	157 Concord Rd., Billerica, MA 01821
Vice President	Chang Loo Sih	Av. Joao Castaldi, 04517-900 Sao Paulo, SP Brazil
Vice President	Roland R. Silverio	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Robby D. Sisco	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Janis O. Studer	Two Seaport Lane, Ste. 1300 Boston, MA 02210
Vice President	James Turner	Ocean House, Hareness Circle, Altens Industrial Estate, Aberdeen AB12 3LY Scotland
Vice President	Friedrich von Gottberg	157 Concord Rd., Billerica, MA 01821
Vice President	Xinsheng Zhang	558 Shuangbai Lu, Wujing, Shanghai 201108 China
Controller	David J. Elliot	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Assistant Controller (Designate)	Alphonse Rizzo	Two Seaport Lane, Ste. 1300 Boston, MA 02210
Secretary	Jane A. Bell	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Treasurer	Irene Sudac	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Assistant Treasurer	Luc Duchesneau	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Assistant Treasurer	Jack Wagner	Two Seaport Lane, Ste. 1300 Boston, MA 02210
Assistant Secretary	Michaela Allbee	Two Seaport Lane, Ste. 1300 Boston, MA 02210
Assistant Secretary	Martha Ann Finnegan	157 Concord Rd., Billerica, MA 01821
Assistant Secretary	Steve Markowitz	157 Concord Rd., Billerica, MA 01821