

2007 FOR PROFIT CORPORATION ANNUAL REPORT

FILED
Apr 19, 2007 8:00 am
Secretary of State

04-19-2007 90182 022 ***150.00

DOCUMENT # 831681
 1. Entity Name
CABOT CORPORATION



Principal Place of Business Mailing Address
TWO SEAPORT LANE **TWO SEAPORT LANE**
SUITE 1300 **SUITE 1300**
BOSTON, MA 02210 **BOSTON, MA 02210**

2. Principal Place of Business - No P.O. Box # 3. Mailing Address

Suite, Apt #, etc Suite, Apt #, etc.

City & State City & State

Zip Country Zip Country

40068923



04132007 Chg-P CR2E034 (12/06)

4. FEI Number Applied For
04-2271897 Not Applicable

5. Certificate of Status Desired **\$8.75** Additional Fee Required

6. Name and Address of Current Registered Agent
C T CORPORATION SYSTEM
1200 SOUTH PINE ISLAND RD.
PLANTATION, FL 33324

7. Name and Address of New Registered Agent
 Name
 Street Address (P.O. Box Number is Not Acceptable)
 City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE _____ DATE _____
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)

FILE NOW!!! FEE IS \$150.00
After May 1, 2007 Fee will be \$550.00

9. Election Campaign Financing Trust Fund Contribution **\$5.00** May Be Added to Fees

10. OFFICERS AND DIRECTORS

| | |
|---|---------------------------------|
| T NAME SUDAC, IRENE STREET ADDRESS TWO SEAPORT LANE, STE. 1300 CITY-ST-ZIP BOSTON, MA 022102019 | <input type="checkbox"/> Delete |
| P NAME BURNES, KENNETT F. STREET ADDRESS TWO SEAPORT LANE SUITE 1300 CITY-ST-ZIP BOSTON, MA 022102019 | <input type="checkbox"/> Delete |
| CFO NAME MASON, JONATHAN STREET ADDRESS TWO SEAPORT LANE SUITE 1300 CITY-ST-ZIP BOSTON, MA 022102019 | <input type="checkbox"/> Delete |
| C NAME KELLY, JAMES STREET ADDRESS TWO SEAPORT LANE, STE. 1300 CITY-ST-ZIP BOSTON, MA 022102019 | <input type="checkbox"/> Delete |
| D NAME BURNES, KENNETT F. STREET ADDRESS TWO SEAPORT LANE SUITE 1300 CITY-ST-ZIP BOSTON, MA 022102019 | <input type="checkbox"/> Delete |
| S NAME BELL, JANE STREET ADDRESS TWO SEAPORT LANE SUITE 1300 CITY-ST-ZIP BOSTON, MA 022102019 | <input type="checkbox"/> Delete |

11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

| | |
|--|---|
| TITLE NAME STREET ADDRESS CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
| TITLE NAME STREET ADDRESS CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |
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| TITLE NAME STREET ADDRESS CITY-ST-ZIP | <input type="checkbox"/> Change <input type="checkbox"/> Addition |

12. I hereby certify that the information supplied with this filing does not qualify for the exemptions contained in Chapter 119, Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes, and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: Jane A. Bell Jane A. Bell/Secretary 4/13/07 (617) 345-0100
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

ATTACHMENT
CABOT CORPORATION
As of March 29, 2007

40068929
 #831681

Directors:

| <u>Name</u> | <u>Business</u> |
|-----------------------|---|
| Kennett F. Burnes | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Dirk L. Blevi | Interleuvenlaan 15 I, B-3001 Leuven, Belgium |
| John S. Clarkeson | Exchange Place, Boston, MA 02109 |
| Juan Enriquez-Cabot | Biotechnology, 30 Washington St., Wellesley Hills MA 02481 |
| Arthur L. Goldstein | 65 Grove Street, Watertown, MA 02472 |
| Gautam S. Kaji | 5907 Moss Wood Lane, McLean, VA 22101 |
| Roderick C.G. MacLeod | 5-7 Victoria Road, c/o Rudi Falla, St. Peter Port, Guernsey, GY1 1HU, Channel Islands |
| Henry F. McCance | Greylock Partners, 880 Winter St., Suite 300, Waltham, MA 02451 |
| John F. O'Brien | 762 South Street, Needham, MA 02492 |
| Ronaldo H. Schmitz | 28. Stock, Taunusanlage 12, D-60262 Frankfurt |
| Lydia W. Thomas | 3150 Fairview Park Drive South, Falls Church, VA 22042-4519 |
| Mark S. Wrighton | One Brookings Drive, St. Louis, MO 63130-4899 |
| Shengman Zhang | Citigroup, 50/F Citibank Tower, Citibank Plaza, 3 Garden Road Central, Hong Kong |

Officers:

| <u>Title</u> | <u>Name</u> | <u>Business</u> |
|------------------------------------|------------------------|--|
| Chairman, President, and CEO | Kennett F. Burnes | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Executive Vice President, CFO | Jonathan P. Mason | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Executive Vice President | William J. Brady | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Executive Vice President | Dirk L. Blevi | Interleuvenlaan 15 I, B-3001 Leuven, Belgium |
| Vice President | Nicholas P. Ballas | 11, Jalan Pinang, 50450 Kuala Lumpur, Malaysia |
| Vice President | James A. Belmont | 157 Concord Rd., Billerica, MA 01821 |
| Vice President and General Counsel | Brian A. Berube | Two Seaport Lane, Ste 1300, Boston, MA 02210 |
| Vice President | Douglas Church | 1095 Windward Ridge Pkwy, Ste. 200, Alpharetta, GA 30005 |
| Vice President | Eduardo Cordeiro | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Vice President | Paul J. Gornisky | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Vice President | Aad van der Heijden | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Vice President | Peter Hunt | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Vice President | Sean Keohane | 157 Concord Rd., Billerica, MA 01821 |
| Vice President | Hoil Kim | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Vice President | Yakov Kutovsky | 157 Concord Rd., Billerica, MA 01821 |
| Vice President | Helmut Lorat | Cabot International GmbH, Dammstrasse 19, 6300 Zug, Switzerland |
| Vice President | Karen M. Morrissey | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Vice President | Martin O'Neill | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Vice President | Ravijit Paintal | 157 Concord Rd., Billerica, MA 01821 |
| Vice President | John Re | 157 Concord Rd., Billerica, MA 01821 |
| Vice President | Chang Loo Sih | Av. Joao Castaldi 04517-900 Sao Paulo, SP Brazil |
| Vice President | Roland R. Silverio | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Vice President | Robby D. Sisco | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Vice President | James Turner | Ocean House, Hareness Circle, Altens Industrial Estate, Aberdeen AB12 3LY Scotland |
| Vice President | Friedrich von Gottberg | 157 Concord Rd., Billerica, MA 01821 |
| Vice President | Xinsheng Zhang | 558 Shuangbai Lu, Wujing, Shanghai 201108 China |
| Controller | James P. Kelly | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Assistant Controller | Lisa Dumont | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Secretary | Jane A. Bell | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Treasurer | Irene Sudac | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Assistant Treasurer | John Fox | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |
| Assistant Secretary | Michaela Allbee | Two Seaport Lane, Ste. 1300, Boston, MA 02210 |