

2000 UNIFORM BUSINESS REPORT (UBR)

FILED
May 24, 2000 8:00 am
Secretary of State
 05-24-2000 90191 047 ***150.00

DOCUMENT # 831681
 1. Entity Name
CABOT CORPORATION

Principal Place of Business 75 STATE STREET BOSTON MA 02109-1806	Mailing Address 75 STATE STREET BOSTON MA 02109-1817
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DO NOT WRITE IN THIS SPACE

2. Principal Place of Business		3. Mailing Address	
Suite, Apt. #, etc.		Suite, Apt. #, etc.	
City & State		City & State	
Zip	Country	Zip	Country

4. FEI Number 04-2271897	Applied For <input type="checkbox"/> Not Applicable
5. Certificate of Status Desired <input type="checkbox"/>	\$8.75 Additional Fee Required

6. Name and Address of Current Registered Agent

**C T CORPORATION SYSTEM
 1200 SOUTH PINE ISLAND RD.
 PLANTATION FL 33324**

7. Name and Address of New Registered Agent

Name
 Street Address (P.O. Box Number is Not Acceptable)
 City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE _____ DATE _____
Signature, typed or printed name of registered agent and title if applicable. (NOTE: Registered Agent signature required when reinstating)

9. This corporation is eligible to satisfy its Intangible Tax filing requirement and elects to do so. (See criteria on back) <input type="checkbox"/>	FILE NOW!!! FEE IS \$150.00 After MAY 1, 2000 Fee will be \$550.00 Make Check Payable to Department of State	10. Election Campaign Financing Trust Fund Contribution. <input type="checkbox"/> \$5.00 May Be Added to Fees
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11. OFFICERS AND DIRECTORS

TITLE	VPT	<input type="checkbox"/> Delete
NAME	HANRATTY, MARGARET	
STREET ADDRESS	75 STATE ST.	
CITY-ST-ZIP	BOSTON MA 02109	

TITLE	P	<input type="checkbox"/> Delete
NAME	BURNES, KENNETT F.	
STREET ADDRESS	75 STATE STR	
CITY-ST-ZIP	BOSTON MA	

TITLE	VP	<input type="checkbox"/> Delete
NAME	CULVER, ROBERT L	
STREET ADDRESS	75 STATE ST.	
CITY-ST-ZIP	BOSTON MA	

TITLE	C	<input type="checkbox"/> Delete
NAME	ANDERSON, WILLIAM T	
STREET ADDRESS	75 STATE STR	
CITY-ST-ZIP	BOSTON MA 02109	

TITLE	D	<input type="checkbox"/> Delete
NAME	BURNES, KENNETT F.	
STREET ADDRESS	75 STATE STREET	
CITY-ST-ZIP	BOSTON MA	

TITLE	S	<input type="checkbox"/> Delete
NAME	SAUNDERS, SARAH W	
STREET ADDRESS	75 STATE STR	
CITY-ST-ZIP	BOSTON MA 02109	

12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		


TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		

TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		

TITLE		<input type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		

TITLE	Sarah W.S. Kish	<input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition
NAME		
STREET ADDRESS		
CITY-ST-ZIP		

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE:  Secretary 5/2/00 617.345.0100
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CR2E034 (9/99)

C0898354
831681

DIRECTORS AND OFFICERS

Cabot Corporation

Updated: 3/10/2000

Directors:

<u>Name</u>	<u>Business</u>
Samuel W. Bodman	75 State Street, Boston, MA 02109
Kennett F. Burnes	75 State Street, Boston, MA 02109
John G. L. Cabot	One Center Plaza, Boston, MA 02108
John S. Clarkeson	Exchange Place, Boston, MA 02109
Arthur L. Goldstein	65 Grove Street, Watertown, MA 02472
Robert P. Henderson	One Federal Street, Boston, MA 02110
Gautam S. Kaji	Same as residence
Roderick C.G. MacLeod	Blvd. De Grancy, 1006 Lausanne, Switzerland
John H. McArthur	Harvard Business School, Boston, MA 02163
John F. O'Brien	440 Lincoln Street, Worcester, MA 01653
David V. Ragone	55 William Street, Wellesley, MA 02181
Lydia W. Thomas	7525 Colshire Drive, McLean, VA 22102-7492
Mark S. Wrighton	One Brookings Drive, St. Louis, MO 63130-4899

Officers:

<u>Title</u>	<u>Name</u>	<u>Business</u>
Chairman and CEO	Samuel W. Bodman	75 State Street, Boston, MA 02109
President and COO	Kennett F. Burnes	75 State Street, Boston, MA 02109
Executive Vice President and CFO	Robert L. Culver	75 State Street, Boston, MA 02109
Executive Vice President	William P. Noglows	75 State Street, Boston, MA 02109
Vice President	John E. Anderson	75 State Street, Boston, MA 02109
Vice President and Controller	William T. Anderson	75 State Street, Boston, MA 02109
Vice President	Craig A. Bickel	75 State Street, Boston, MA 02109
Vice President	Dirk L. Blevi	Interleuvenlaan 5, 3001 Leuven, Belgium
Vice President	William J. Brady	157 Concord Road, Billerica, MA 01821
Vice President	Patrick H. Edel	2, Rue Marcel Monge, 91158 Suresnes, 91158 Suresnes, France
Vice President	N. Bala Ganesan	75 State Street, Boston, MA 02109
Vice President	Daniel Gilliland	175 Diehl Road, Naperville, IL 60563
Vice President	Paul J. Gormisky	75 State Street, Boston, MA 02109
Vice President	Charles A. Gray	157 Concord Rd., Billerica, MA 01821
Vice President and Treasurer	Margaret J. Hanratty	75 State Street, Boston, MA 02109
Vice President	Aad van der Heijden	11, Jalan Pinang 50450 Kuala Lumpur, Malaysia
Vice President	Helmut Lorat	Josef-Bautz-Strasse 15, D-63457 Hanau, Germany
Vice President	Karen M. Morrissey	75 State Street, Boston, MA 02109
Vice President	Matthew Neville	500 Commons Drive, Aurora, IL 60504
Vice President	Thomas H. Odle	144 Holly Road, Boyertown, MA 19512
Vice President	Steven R. Reznick	157 Concord Rd., Billerica, MA 01821