

2001 UNIFORM BUSINESS REPORT (UBR)

FILED
Apr 03, 2001 8:00 am
Secretary of State

04-03-2001 90064 008 ***150.00

05/1993

DOCUMENT # 831681

1. Entity Name
CABOT CORPORATION

Principal Place of Business TWO SEAPORT LANE SUITE 1300 BOSTON MA 02210	Mailing Address TWO SEAPORT LANE SUITE 1300 BOSTON MA 02210
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DO NOT WRITE IN THIS SPACE

2. Principal Place of Business		3. Mailing Address	
Suite, Apt. #, etc.		Suite, Apt. #, etc.	
City & State		City & State	
Zip	Country	Zip	Country

4. FEI Number 04-2271897	Applied For <input type="checkbox"/>
5. Certificate of Status Desired <input type="checkbox"/>	\$8.75 Additional Fee Required

6. Name and Address of Current Registered Agent
**C T CORPORATION SYSTEM
 1200 SOUTH PINE ISLAND RD.
 PLANTATION FL 33324**

7. Name and Address of New Registered Agent

Name
Street Address (P.O. Box Number is Not Acceptable)
City
State FL
Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE _____ (NOTE: Registered Agent signature required when reinstating) DATE _____

9. This corporation is eligible to satisfy its Intangible Tax filing requirement and elects to do so. (See criteria on back)

FILE NOW!!! FEE IS \$150.00
After MAY 1, 2001 Fee will be \$550.00
Make Check Payable to Department of State

10. Election Campaign Financing Trust Fund Contribution. **\$5.00** May Be Added to Fees

11. OFFICERS AND DIRECTORS		12. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VPT HANRATTY, MARGARET 75 STATE ST. BOSTON MA 02109 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition Two Seaport Lane, Suite 1300 Boston, MA 02210-2019
TITLE NAME STREET ADDRESS CITY-ST-ZIP	P BURNES, KENNETT F. 75 STATE STR BOSTON MA <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition Two Seaport Lane, Suite 1300 Boston, MA 02210-2019
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VP CULVER, ROBERT L 75 STATE ST. BOSTON MA <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition Two Seaport Lane, Suite 1300 Boston, MA 02210-2019
TITLE NAME STREET ADDRESS CITY-ST-ZIP	C ANDERSON, WILLIAM T 75 STATE STR BOSTON MA 02109 <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition Two Seaport Lane, Suite 1300 Boston, MA 02210-2019
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D BURNES, KENNETT F. 75 STATE STREET BOSTON MA <input type="checkbox"/> Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition Two Seaport Lane, Suite 1300 Boston, MA 02210-2019
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input checked="" type="checkbox"/> Delete S SAUNDERS, SARAH W 75 STATE STR BOSTON MA 02109	TITLE NAME STREET ADDRESS CITY-ST-ZIP	<input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition Secretary John P. McGann Two Seaport Lane, Suite 1300 Boston, MA 02210-2019

13. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 11 or Block 12 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: *Sarah W. Saunders* Treasurer 3/28/01 617-345-0100
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone #

CR2E034 (10/00)

#831681

DIRECTORS AND OFFICERS

Cabot Corporation

Directors:

(Effective March 8, 2001)

520893

<u>Name</u>	<u>Business</u>
Samuel W. Bodman	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Kennett F. Burnes	Two Seaport Lane, Ste. 1300, Boston, MA 02210
John G. L. Cabot	One Tuck's Point Road, Manchester, MA 01944
John S. Clarkeson	Exchange Place, Boston, MA 02109
Arthur L. Goldstein	65 Grove Street, Watertown, MA 02472
Robert P. Henderson	One Federal Street, Boston, MA 02110
Gautam S. Kaji	5907 Moss Wood Lane, McLean, VA 22101
Roderick C.G. MacLeod	Blvd. De Grancy, 1006 Lausanne, Switzerland
John H. McArthur	Harvard Business School, Boston, MA 02163
John F. O'Brien	440 Lincoln Street, Worcester, MA 01653
Ronaldo H. Schmitz	Deutsche Bank AG, Taunusanlage 12, D-60262 Frankfurt
Lydia W. Thomas	7525 Colshire Drive, McLean, VA 22102-7492
Mark S. Wrighton	One Brookings Drive, St. Louis, MO 63130-4899

Officers:

(Effective March 9, 2001)

<u>Title</u>	<u>Name</u>	<u>Business</u>
Chairman of the Board	Samuel W. Bodman	Two Seaport Lane, Ste. 1300, Boston, MA 02210
President and CEO	Kennett F. Burnes	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Executive Vice President and CFO	Robert L. Culver	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Executive Vice President	William P. Noglows	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	John E. Anderson	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President and Controller	William T. Anderson	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	James A. Belmont	157 Concord Rd., Billerica, MA 01821
Vice President	Craig A. Bickel	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Dirk L. Blevi	Interleuvenlaan 5, 3001 Leuven, Belgium
Vice President	William J. Brady	157 Concord Road, Billerica, MA 01821
Vice President	Patrick H. Edel	2, Rue Marcel Monge, 91158 Suresnes, 91158 Suresnes, France
Vice President	N. Bala Ganesan	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Daniel Gilliland	175 Diehl Road, Naperville, IL 60563
Vice President	Paul J. Gormisky	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Charles A. Gray	157 Concord Rd., Billerica, MA 01821
Vice President and Treasurer	Margaret J. Hanratty	Two Seaport Lane, Ste. 1300, Boston, MA 02210
Vice President	Aad van der Heijden	11, Jalan Pinang 50450 Kuala Lumpur, Malaysia
Vice President and General Counsel	Hoil Kim	Two Seaport Lane, Ste. 1300, Boston, MA 02210