

**2021 FOREIGN NOT FOR PROFIT CORPORATION ANNUAL REPORT**

DOCUMENT# F05000001011

**FILED**  
**Apr 25, 2021**  
**Secretary of State**  
**8027624784CC**

**Entity Name:** THE HERITAGE FOUNDATION, INCORPORATED

**Current Principal Place of Business:**

214 MASSACHUSETTS AVE NE  
WASHINGTON, DC 20002

**Current Mailing Address:**

214 MASSACHUSETTS AVE NE  
WASHINGTON, DC 20002 US

**FEI Number:** 23-7327730

**Certificate of Status Desired:** No

**Name and Address of Current Registered Agent:**

CT CORPORATION SYSTEM  
1200 SOUTH PINE ISLAND ROAD  
PLANTATION, FL 33324 US

*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.*

**SIGNATURE:** TAMMY TOFTEROO

04/25/2021

Electronic Signature of Registered Agent

Date

**Officer/Director Detail :**

Title VP  
Name MALCOLM, JOHN  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title VP  
Name SPENCER, JACK  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title PRESIDENT  
Name JAMES, KAY COLES  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title VP  
Name BINION, THOMAS  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title VP  
Name MCINDOE, ANDREW  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title GENERAL COUNSEL  
Name BYRNES, CHRISTOPHER G.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title SECRETARY  
Name BYRNES, CHRISTOPHER G.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title VP  
Name YOEST, CHARMAINE  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

**Continues on page 2**

*I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 617, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.*

**SIGNATURE:** JOHN BACKIEL

VICE PRESIDENT

04/25/2021

Electronic Signature of Signing Officer/Director Detail

Date

**Officer/Director Detail Continued :**

Title DIRECTOR  
Name GEORGE, ROBERT P.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name HARDING, PRICE  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name SAUNDERS, THOMAS A. III  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name FORBES, MALCOLM STEVENSON JR.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name HUME, WILLIAM J.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name MIDDENDORF, THE HONORABLE J. WILLIAM II  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name NAZARI, NERSI PH.D.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name SALIBA, ANTHONY J.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name MERCER, REBEKAH  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name KOLOKOTRONES, MARK A.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title CHAIRMAN OF THE BOARD  
Name VAN ANDEL-GABY, BARBARA

Title VP  
Name SAILOR, ANGELA  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title VP  
Name CARAFANO, JAMES  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name ARNN, LARRY P. PH.D.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name FEULNER, EDWIN J.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name JAMES, KAY COLES  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name MOFFAT, ABBY S.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name PENNINGTON, ROBERT  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name TRACY, BRIAN  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name WALTON, WILLIAM L.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title VC  
Name GLEBA, MICHAEL W.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

Title DIRECTOR  
Name HECKMAN, VIRGINIA  
Address 214 MASSACHUSETTS AVE NE

Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002  
Title DIRECTOR  
Name HAGGERTY, RYAN  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002  
Title EXECUTIVE VICE PRESIDENT  
Name HOLMES, KIM R. PH.D.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002  
Title VP  
Name BLUEY, ROBERT B.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002  
Title VP  
Name DYCK, WESLEY J.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002

City-State-Zip: WASHINGTON DC 20002  
Title DIRECTOR  
Name MEESE, EDWIN III  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002  
Title VP  
Name WAGNER, BRIDGETT G.  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002  
Title VP  
Name BACKIEL, JOHN  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002  
Title VP  
Name KORSVALL, ERIC  
Address 214 MASSACHUSETTS AVE NE  
City-State-Zip: WASHINGTON DC 20002