
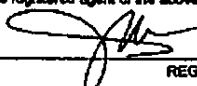



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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

PLEASE READ ALL INSTRUCTIONS BEFORE

CORPORATION REINSTATEMENT				FLORIDA DEPARTMENT OF STATE Secretary of State DIVISION OF CORPORATIONS	
DOCUMENT # F05000001011					
1. Corporation Name The Heritage Foundation					
2. Principal Office Address - No P.O. Box # 214 Massachusetts Ave NE			3. Mailing Office Address 214 Massachusetts Ave NE		
City & State Washington DC			City & State Washington DC		
Zip 20002		Country US		Zip 20002	
Country US		Country US		Country US	
4. Date Incorporated or Qualified To Do Business in Florida 02/16/1973					
5. FEI Number 23-7327730				Applied For <input type="checkbox"/> NOT APPLICABLE	
6. CERTIFICATE OF STATUS DESIRED \$9.75 Additional Fee required for a Certificate of Status					
7. Name and Address of Current Registered Agent					
Name C T Corporation System					
Street Address (P.O. Box Number is NOT Acceptable) 1200 South Pine Island Road					
City Plantation					
State FL		Zip Code 33324			
8. I, being appointed the registered agent of the above named corporation, am familiar with and accept the obligations of section 607.0506 or 617.0603, F.S.					
Signature of Registered Agent 		Name Judith Argao Vice President Assistant Secretary		Date 7/1/14	
9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors)					
Titles	Name of Officers and/or Directors	Street Address of Each Officer and/or Director		City / State / Zip	
	See Attached				
REINSTATEMENT					
2013-2014					
10. E-mail Address: <small>(To be used for future annual report notification)</small>					
11. I certify that I am an officer or director of the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., and that all fees owed by the corporation have been paid. I further certify the information indicated on this application is true and accurate, and my signature shall have the same legal effect as if made under oath. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.					
SIGNATURE: 		Name W. Brad Benhardt		Date 5/30/14	

EIN: 23-7327730

The Heritage Foundation

Title	Position	Name	Address
Chairman	Board Member/Officer	Thomas A. Saunders, III	214 Massachusetts Ave, NE, Washington, D.C. 20002
Vice Chairman	Board Member/Officer	Richard M. Scaife	214 Massachusetts Ave, NE, Washington, D.C. 20002
Secretary	Board Member/Officer	J. Frederic Rensch	214 Massachusetts Ave, NE, Washington, D.C. 20002
President	Board Member/Officer	James W. DeMint	214 Massachusetts Ave, NE, Washington, D.C. 20002
Executive Vice President	Board Member/Officer	Phillip N. Truluck	214 Massachusetts Ave, NE, Washington, D.C. 20002
Group VP, Research	Officer	David Addington	214 Massachusetts Ave, NE, Washington, D.C. 20002
Group VP, Policy Promotion	Officer	Ed Corrigan	214 Massachusetts Ave, NE, Washington, D.C. 20002
Group VP, Strategic Communications	Officer	Geoffrey J. Lysaught	214 Massachusetts Ave, NE, Washington, D.C. 20002
Group VP, Development	Officer	John Fogarty	214 Massachusetts Ave, NE, Washington, D.C. 20002
VP, External Relations	Officer	Becky Norton Dunlop	214 Massachusetts Ave, NE, Washington, D.C. 20002
VP, Domestic & Economic Policy	Officer	Derrick Morgan	214 Massachusetts Ave, NE, Washington, D.C. 20002
VP, Marketing	Officer	Genevieve Wood	214 Massachusetts Ave, NE, Washington, D.C. 20002
VP, Foreign & Defense Policy Studies	Officer	James Carafano	214 Massachusetts Ave, NE, Washington, D.C. 20002
VP & Senior Counselor	Officer	John Von Kannon	214 Massachusetts Ave, NE, Washington, D.C. 20002
VP, Communications	Officer	Mike Gonzalez	214 Massachusetts Ave, NE, Washington, D.C. 20002
Founder	Board Member	Edwin J. Feulner, Jr.	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Meg Allen	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Douglas F. Allison	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Larry P. Aron, Ph.D.	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	The Honorable Belden H. Bell	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Midge Decter	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Steve Forbes	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Todd W. Herrick	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Jerry Hume	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Kay Cole James	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	The Honorable J. William Middendorf, II	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Abby Moffat	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Nersi Nazari, Ph.D.	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Robert Permington	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Anthony J. Saliba	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	William E. Simon, Jr.	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Brian Tracy	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Barb Van Andel-Gaby	214 Massachusetts Ave, NE, Washington, D.C. 20002
Trustee	Board Member	Marion Wells	214 Massachusetts Ave, NE, Washington, D.C. 20002

Division of Corporations

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Florida Department of State
Division of Corporations
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CORPORATION REINSTATEMENT
THE HERITAGE FOUNDATION, INCORPORATED

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