

F20000005373

(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

PICK-UP     WAIT     MAIL

(Business Entity Name)

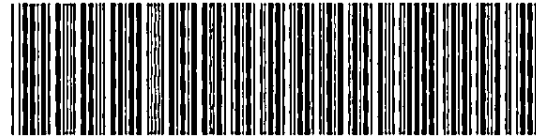
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Certified Copies \_\_\_\_\_ Certificates of Status \_\_\_\_\_

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K. SALY

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FLORIDA DEPARTMENT OF STATE  
Division of Corporations

July 24, 2020

SUSAN ROUSSELL, FINANCE MANAGER  
CAMBRIA CONSULTING, INC.  
50 MILK ST FL16  
BOSTON, MA 02109-5002

SUBJECT: CAMBRIA CONSULTING, A SPENCER STUART COMPANY  
Ref. Number: W20000079103

We have received your document for CAMBRIA CONSULTING, A SPENCER STUART COMPANY and your check(s) totaling \$70.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

A certificate of existence or a certificate of good standing, dated no more than 90 days prior to the delivery of the application to the Department of State, duly authenticated by the secretary of state or other official having custody of the records in the jurisdiction under the laws of which it is incorporated/organized, must be submitted to this office. A translation of the certificate under oath of the translator must be attached to a certificate which is in a language other than the English language. A photocopy of this certificate is not acceptable.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6051.

Karen A Saly  
Regulatory Specialist II

Letter Number: 020A00013963

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FLORIDA DEPARTMENT OF STATE  
Division of Corporations

October 9, 2020

SUSAN ROUSSELL, FINANCE MANAGER  
CAMBRIA CONSULTING, INC.  
50 MILK ST FL16  
BOSTON, MA 02109-5002

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Ref. Number: W20000079103

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If you have any questions concerning the filing of your document, please call (850) 245-6051.

Karen A Saly  
Regulatory Specialist II

Letter Number: 120A00019858

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NOV 30 2020

**COVER LETTER**

**TO:** Registration Section  
Division of Corporations

**SUBJECT:** Cambria Consulting, Inc.  
Name of corporation - must include suffix

Dear Sir or Madam:

The enclosed "Application by Foreign Corporation for Authorization to Transact Business in Florida," "Certificate of Existence," or "Certificate of Good Standing" and check are submitted to register the above referenced foreign corporation to transact business in Florida.

Please return all correspondence concerning this matter to the following:

Susan Roussell, Finance Manager  
Name of Person

Cambria Consulting, Inc.  
Firm/Company

50 Milk St FL16  
Address

Boston, MA 02109-5002  
City/State and Zip code

finance@cambrlaconsulting.com  
E-mail address: (to be used for future annual report notification)

For further information concerning this matter, please call:

Susan Roussell at (617) 857-262-4599 (work cell)  
Name of Person Area Code Daytime Telephone Number

**STREET/COURIER ADDRESS:**

Registration Section  
Division of Corporations  
The Centre of Tallahassee  
2415 N. Monroe Street, Suite 810  
Tallahassee, FL 32303

**MAILING ADDRESS:**

Registration Section  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

Enclosed is a check for the following amount:

Please make check payable to: **FLORIDA DEPARTMENT OF STATE**

- \$70.00 Filing Fee
- \$78.75 Filing Fee & Certificate of Status
- \$78.75 Filing Fee & Certified Copy
- \$87.50 Filing Fee, Certificate of Status & Certified Copy

APPLICATION BY FOREIGN CORPORATION FOR AUTHORIZATION TO TRANSACT BUSINESS IN FLORIDA

IN COMPLIANCE WITH SECTION 607.1503, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED TO REGISTER A FOREIGN CORPORATION TO TRANSACT BUSINESS IN THE STATE OF FLORIDA.

1. Cambria Consulting, Inc. (Enter name of corporation; must include "INCORPORATED," "COMPANY," "CORPORATION," "Inc.," "Co.," "Corp.," "Inc.," "Co.," or "Corp.")

Cambria Consulting, a Spencer Stuart Company (If name unavailable in Florida, enter alternate corporate name adopted for the purpose of transacting business in Florida)

2. MA (State or country under the law of which it is incorporated) 3. 04-2855445 (FEI number, if applicable)

4. 3/15/1985 (Date of incorporation) 5. perpetual (Date of duration, if other than perpetual)

6. (Date first transacted business in Florida, if prior to registration) (SEE SECTIONS 607.1501 & 607.1502, F.S., to determine penalty liability)

7. 50 Milk St FL16, Boston MA 02109-5002 (Principal office street address)

(Current mailing address, if different)

8. Name and street address of Florida registered agent: (P.O. Box NOT acceptable)

Name: NRAI Services, Inc.

Office Address: 1200 S. Pine Island Rd

Plantation, Florida 33324 (City) (Zip code)

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9. Registered agent's acceptance:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this application, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

[Signature] Karen Fuyelsang (Registered agent's signature)

asst. secy [Stamp]

10. Attached is a certificate of existence duly authenticated, not more than 90 days prior to delivery of this application to the Department of State, by the Secretary of State or other official having custody of corporate records in the jurisdiction under the law of which it is incorporated.

11. For initial indexing purposes, list names, titles and addresses of the primary officers and/or directors [up to six (6) total]:

A. DIRECTORS

Chairman Name: Donald Sapienza  
 Vice Chairman Address: Spencer Stuart  
353 N. Clark  
 Director Ste 2400  
 President Chicago, IL 60654  
 Vice President \_\_\_\_\_  
 Secretary  Treasurer \_\_\_\_\_  
 Other \_\_\_\_\_  Other \_\_\_\_\_

Chairman Name: David Wartner  
 Vice Chairman Address: Spencer Stuart  
353 N. Clark  
 Director Ste. 2400  
 President Chicago IL 60654  
 Vice President \_\_\_\_\_  
 Secretary  Treasurer \_\_\_\_\_  
 Other \_\_\_\_\_  Other \_\_\_\_\_

Chairman Name: \_\_\_\_\_  
 Vice Chairman Address: \_\_\_\_\_  
 Director \_\_\_\_\_  
 President \_\_\_\_\_  
 Vice President \_\_\_\_\_  
 Secretary  Treasurer \_\_\_\_\_  
 Other \_\_\_\_\_  Other \_\_\_\_\_

Chairman Name: Maribeth Hoffman  
 Vice Chairman Address: Spencer Stuart  
353 N. Clark  
 Director Ste 2400  
 President Chicago  
 Vice President \_\_\_\_\_  
 Secretary ~~with name~~  
 Other \_\_\_\_\_  Other \_\_\_\_\_

Chairman Name: Susan Roussell  
 Vice Chairman Address: Cumbria Consulting, Inc  
 Director 50 MILK ST PL16  
 President Boston MA 02109-5002  
 Vice President \_\_\_\_\_  
 Secretary  Treasurer \_\_\_\_\_  
 Other \_\_\_\_\_  Other \_\_\_\_\_

Chairman Name: \_\_\_\_\_  
 Vice Chairman Address: \_\_\_\_\_  
 Director \_\_\_\_\_  
 President \_\_\_\_\_  
 Vice President \_\_\_\_\_  
 Secretary  Treasurer \_\_\_\_\_  
 Other \_\_\_\_\_  Other \_\_\_\_\_

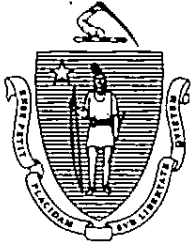
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**Important Notice:** Use an attachment to report more than six (6). The attachment will be imaged for reporting purposes only. Non-indexed individuals may be added to the index when filing your Florida Department of State Annual Report form.

12. Susan Roussell  
 Signature of Director or Officer

The officer or director signing this document (and who is listed in number 11 above) affirms that the facts stated herein are true and that he or she is aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.

13. Susan Roussell  
 (Typed or printed name and capacity of person signing application)



*The Commonwealth of Massachusetts*  
*Secretary of the Commonwealth*  
*State House, Boston, Massachusetts 02133*

William Francis Galvin  
Secretary of the  
Commonwealth

October 23, 2020

TO WHOM IT MAY CONCERN:

I hereby certify that

**CHARLES RIVER CONSULTING, INC.**

appears by the records of this office to have been incorporated under the General Laws of this Commonwealth on **March 12, 1985.**

I also certify that by Articles of Amendment filed here **February 16, 1990**, the name of said corporation was changed to

**CAMBRIA CONSULTING, INC.**

I also certify that so far as appears of record here, said corporation still has legal existence.

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2020 NOV 30 PM 5:49  
VALERIE A. SMITH, CLERK



In testimony of which,  
I have hereunto affixed the  
Great Seal of the Commonwealth  
on the date first above written.

*William Francis Galvin*

Secretary of the Commonwealth