

# 2004 FOR PROFIT CORPORATION ANNUAL REPORT


1 of 2

FILED

04 SEP 24 PM 3:44

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**DOCUMENT # F97000005049**  
 1. Entity Name  
**BIOGEN IDEC INC.**



Principal Place of Business  
**3030 CALLAN ROAD  
 SAN DIEGO, CA 92121**

Mailing Address  
**3030 CALLAN ROAD  
 SAN DIEGO, CA 92121**

2. Principal Place of Business  
**14 Cambridge Center**

3. Mailing Address  
**14 Cambridge Center**


Suite, Apt. #, etc.

City & State  
**Cambridge, MA**

City & State  
**Cambridge, MA**

Zip  
**02142**

Country



08032004 Chg-P CR2E034 (10/03) **04**

4. FEI Number  
**33-0112644**

Applied For  
 Not Applicable

5. Certificate of Status Desired  **\$8.75** Additional Fee Required

6. Name and Address of Current Registered Agent

**C T CORPORATION SYSTEM  
 1200 SOUTH PINE ISLAND ROAD  
 PLANTATION, FL 33324**

7. Name and Address of New Registered Agent

Name

Street Address (P.O. Box Number is Not Acceptable)

City **FL** Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE \_\_\_\_\_ DATE \_\_\_\_\_

(NOTE: Registered Agent signature required when reinstating)

**300041616769**  
**10/05/04--01094--018 \*\*550.00**

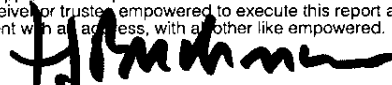
**FILE NOW!!! FEE IS \$550.00  
 Due by September 8, 2004**

9. Election Campaign Financing Trust Fund Contribution.  **\$5.00** May Be Added to Fees

10. OFFICERS AND DIRECTORS	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	CEO RASTETTER, WILLIAM H PHD <input type="checkbox"/> Delete 3030 CALLAN ROAD SAN DIEGO, CA 92121
TITLE NAME STREET ADDRESS CITY-ST-ZIP	S <input checked="" type="checkbox"/> Delete DUNN, JOHN M 3030 CALLAN ROAD SAN DIEGO, CA 92121
TITLE NAME STREET ADDRESS CITY-ST-ZIP	V <input checked="" type="checkbox"/> Delete HANNA, NABIL PHD 11011 TORREYANA ROAD SAN DIEGO, CA 92121
TITLE NAME STREET ADDRESS CITY-ST-ZIP	P <input type="checkbox"/> Delete ROHN, WILLIAM R 3030 CALLAN ROAD SAN DIEGO, CA 92121
TITLE NAME STREET ADDRESS CITY-ST-ZIP	V <input checked="" type="checkbox"/> Delete BERTHOLD, WOLFGANG 11011 TORREYANA ROAD SAN DIEGO, CA 92121
TITLE NAME STREET ADDRESS CITY-ST-ZIP	T <input checked="" type="checkbox"/> Delete RODRIGUEZ, EDWARD 3030 CALLAN ROAD SAN DIEGO, CA 92121

11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>C Executive Chairman</b> <input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition Rastetter, William H PHD 14 Cambridge Center Cambridge, MA 02142
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>S Executive Vice President and Secretary</b> <input checked="" type="checkbox"/> Change <input checked="" type="checkbox"/> Addition Bucknum, Thomas 14 Cambridge Center Cambridge, MA 02142
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>T Treasurer</b> <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition Phelps, Michael 14 Cambridge Center Cambridge, MA 02142
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>COO</b> <input checked="" type="checkbox"/> Change <input type="checkbox"/> Addition Rohn, William R. 14 Cambridge Center Cambridge, MA 02142
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>V Executive Vice President, Development</b> <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition Adelman, Burt A., M.D. 14 Cambridge Center Cambridge, MA 02142
TITLE NAME STREET ADDRESS CITY-ST-ZIP	<b>V Executive Vice President, New Ventures</b> <input type="checkbox"/> Change <input checked="" type="checkbox"/> Addition Dunn, John M. 14 Cambridge Center Cambridge, MA 02142

2. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with a gloss, with another like empowered.

SIGNATURE:  **Executive Vice President** 9/9/04 617-679-2000  
 and Secretary Date Daytime Phone #

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2012

**Biogen Idec Inc.**  
**Directors and Officers**

<b><u>Directors</u></b>
William H. Rastetter, Ph.D., Executive Chairman, Biogen Idec Inc., 14 Cambridge Center, Cambridge, MA 02142
James C. Mullen, Chief Executive Officer and President, Biogen Idec Inc., 14 Cambridge Center, Cambridge, MA 02142
Alan Belzer, 14 Cambridge Center, Cambridge, MA 02142
Lawrence C. Best, 14 Cambridge Center, Cambridge, MA 02142
Alan B. Glassberg, M.D., 14 Cambridge Center, Cambridge, MA 02142
Mary L. Good, Ph.D., 14 Cambridge Center, Cambridge, MA 02142
Thomas F. Keller, Ph.D. 14 Cambridge Center, Cambridge, MA 02142
Robert W. Pangia, 14 Cambridge Center, Cambridge, MA 02142
Bruce R. Ross, 14 Cambridge Center, Cambridge, MA 02142
The Honorable Lynn Schenk, 14 Cambridge Center, Cambridge, MA 02142
Phillip A. Sharp, Ph.D., 14 Cambridge Center, Cambridge, MA 02142
William D. Young, ,14 Cambridge Center, Cambridge, MA 02142
<b><u>Officers</u></b>
William H. Rastetter, Ph.D., Executive Chairman, 14 Cambridge Center, Cambridge, MA 02142
James C. Mullen, Chief Executive Officer and President, 14 Cambridge Center, Cambridge, MA 02142
Burt A. Adelman, M.D., Executive Vice President, 14 Cambridge Center, Cambridge, MA 02142
Thomas J. Bucknum, Esq., Executive Vice President and General Counsel, 14 Cambridge Center, Cambridge, MA 02142
John M. Dunn, Esq., Executive Vice President, New Ventures, 14 Cambridge Center, Cambridge, MA 02142
Michael Gilman, Ph.D., Executive Vice President, Research, 14 Cambridge Center, Cambridge, MA 02142
Peter N. Kellogg, Executive Vice President, Finance and Chief Financial Officer, 14 Cambridge Center, Cambridge, MA 02142
Connie L. Matsui, Executive Vice President, Corporate Strategy, 14 Cambridge Center, Cambridge, MA 02142
Michael J. Phelps, Treasurer, 14 Cambridge Center, Cambridge, MA 02142
William H. Rohn, Chief Operating Officer, 14 Cambridge Center, Cambridge, MA 02142
Craig E. Schneier, Ph.D., Executive Vice President, Human Resources, 14 Cambridge Center, Cambridge, MA 02142
Mark Wiggins, Executive Vice President, Business Development, 14 Cambridge Center, Cambridge, MA 02142