## 2004 NOT-FOR-PROFIT CORPORATION **ANNUAL REPORT**

Apr 20, 2004 8:00 am Secretary of State 04-20-2004 90034 034 \*\*\*\*61.25 DOCUMENT # F98000005142 1. Entity Name THE JOHNS HOPKINS UNIVERSITY INCORPORATED Principal Place of Business Mailing Address 3400 N. CHARLES STREET TAX OFFICE, STE C200 BALTIMORE, MD 21218 1101 EAST 33RD ST. BALTIMORE, MD 21218 2. Principal Place of Business 3. Mailing Address Suite, Apt. #, etc. Suite, Apt. #, etc. 04052004 Chg-NP CR2E037 (10/03) City & State City & State 4. FEI Number Applied For 52-0595110 Not Applicable Zip Country Zip Country \$8.75 Additional 5. Certificate of Status Desired Fee Required 6. Name and Address of Current Registered Agent 7. Name and Address of New Registered Agent Name C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD Street Address (P.O. Box Number is Not Acceptable) PLANTATION, FL 33324 City Zip Code FL 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent. SIGNATURE Signature, typed or printed name of registered agent and title if applicable (NOTE: Registered Agent signature required when reinstating) DATE Filing Fee is \$61.25 9. Election Campaign Financing Make check payable to \$5.00 May Be ÷., Trust Fund Contribution. Florida Department of State Due by May 1, 2004 Added to Fees 10. OFFICERS AND DIRECTORS ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 10 11. P TITLE Delete TITLE Change Addition Please see Attackingents BRODY, WILLIAM R M.D. NAME NAME STREET ADDRESS 3400 N. CHARLES STREET #250 STREET ADDRESS BALTIMORE, MD 21218 CITY-ST-ZIP CITY-ST-ZIP CEO Change TITLE Delete TITLE Addition MILLER, EDWARD D JR M.D. NAME NAME STREET ADDRESS 720 RUTLAND AVENUE #100 STREET ADDRESS NEW YORK, NY 10029 CITY-ST-ZIP CITY - ST - ZIP VP TITLE Delete Change TITLE Addition KNAPP, STEVEN NAME NAME 3400 N. CHARLES STREET #265 STREET ADDRESS STREET ADDRESS OFFICERS & DIPECTORS Change A Change OFFICERS & A Change Change W accurrote Section 11° 3am CITY-ST-ZIP BALTIMORE, MD 21218 CITY-ST-ZIP SRVP TITLE D Delete TITLE Addition MCGILL, JAMES T NAME NAME 3400 N. CHARLES STREET #262 STREET ADDRESS STREET ADDRESS CITY-ST-ZIP BALTIMORE, MD 21218 CITY-ST-ZIP TITLE Delete TITLE Addition SNOW, WILLIAM E JR. NAME NAME 3400 N. CHARLES STREET #303 STREET ADDRESS STREET ADDRESS BALTIMORE, MD 21218 CITY-ST-7IP CITY-ST-ZP Addition TITLE VGC Delete TITLE FISHBEIN, ESTELLE A NAME NAME 3400 NORTH CHARLES STREET, #113 STREET ADDRESS STREET ADDRESS CITY-ST-7IP BALTIMORE, MD 21218 CITY-ST-7IP I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i). Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver of trustee empowered to execute that the required by Chapter 617, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

FILED

William E. Snow Jr. Treasurer 4/1/04 CLANI SIGNATURE: 🛆 AFICER OR DIRECTO TYPED OR PRINTER

allachment 44031867 Doit F9800005142

## The Johns Hopkins University Officers

William R. Brody, M.D., President Johns Hopkins University 242 Garland Hall 3400 North Charles Street Baltimore, MD 21218

Home address: Nichols House Johns Hopkins University 3400 North Charles St. Baltimore, MD 21218

Edward D. Miller, Jr., M.D., Chief Executive Officer of Johns Hopkins Medicine and Dean of the Medical Faculty Johns Hopkins University 100 Medical School Administration Building 720 Rutland Avenue Baltimore, MD 21205

Home address: 15 Meadow Road Baltimore, MD 21212

Steven Knapp, Provost and Senior Vice President for Academic Affairs Johns Hopkins University 265 Garland Hall 3400 North Charles Street Baltimore, MD 21218

Home Address: 800 Belfast Road Sparks; MD 21152

James T. McGill, Senior Vice President for Finance and Administration Johns Hopkins University 249 Garland Hall 3400 North Charles Street Baltimore, MD 21218

Home Address: 7313 Bellona Avenue Baltimore, MD 21212

02/01/2004

alla chmen

## The Johns Hopkins University Officers

William E. Snow, Jr., Treasurer Johns Hopkins University 1101 East 33<sup>rd</sup> Street, Suite 200 E Baltimore, MD 21218

Home address: 8529 Second Ave. Silver Spring, MD 20910

ADDITION Kumiki Gibson, Vice President and General Counsel Johns Hopkins University 113 Garland Hall 3400 North Charles Street Baltimore, MD 21218

> Home address: 100 Harbor View Drive Unit 1307 Baltimore, MD 21230

Jerome D. Schnydman, Secretary to the Board of Trustees and Executive Assistant to the President Johns Hopkins University 242 Garland Hall 3400 North Charles Street Baltimore, MD 21218

Home address: 8234 Streamwood Drive Baltimore, MD 21208

**Robert R. Lindgren**, Vice President for Development and Alumni Relations Johns Hopkins University 223 Garland Hall 3400 North Charles Street Baltimore, MD 21218

Home address: 217 Wendover Road Baltimore, MD 212i8

Charlene Moore Hayes, Vice President for Human Resources Johns Hopkins University 617 N. Wyman Park Building Baltimore, MD 21218

Home address: 218 North Charles Street Apt. 1205 Baltimore, MD 21201

02/01/2004

2

allachment

031867 Det -980000C

# The Johns Hopkins University Officers

Linda Robertson, Vice President Government, Community, & Public Affairs Johns Hopkins University Wolman House 3213 North Charles Street Baltimore, MD 21218

Home Address: 1919 Biltmore Street NW NO 3 Washington, DC 20009

### 02/01/2004

all techmet

44031867 F98000005142

MAILING ADDRESSES

Revised: 8/12/03

#### THE JOHNS HOPKINS UNIVERSITY **BOARD OF TRUSTEES**

Mr. Robert J. Abernethy President American Standard Development Company P.O. Box 90855 Los Angeles, CA 90009-0855 (Federal Express Address 811 N. Catalina Ave. - Suite 1020 Redondo Beach, CA 90277)

Mr. Leonard Abramson \* The Abramson Group 1086 Penllyn Pike P.O. Box 1147 Blue Bell, PA 19422

Mr. Peter G. Angelos, Esq.\* Law Office of Peter G. Angelos 1 Charles Center 100 N. Charles Street - 22nd Floor Baltimore, MD 21201

Mr. C. Michael Armstrong Chairman **Comcast Corporation** 1114 Avenue of the Americas - 21st Floor New York, NY 10036 Attention: Maureen Radigan

Mr. Norman R. Augustine Chairman of the Executive Committee Lockheed Martin Corporation 6801 Rockledge Drive Bethesda, MD 20817

Dr. Lenox D. Baker, Jr. Mid-Atlantic Cardiothoracic Surgeons, Ltd. 400 W. Brambleton Avenue - Suite 200 Norfolk, VA 23510

Mr. H. Furlong Baldwin \* Chairman Mercantile Bankshares Corporation 2 Hopkins Plaza - Suite 801 Baltimore, MD 21201

Dr. Jeremiah A. Barondess\* President The New York Academy of Medicine 1216 Fifth Avenue New York, NY 10029

Dr. Ernest A. Bates Chairman and CEO American Shared Hospital Services & **GK Financing**, LLC Four Embarcadero Center - Suite 3700 San Francisco, CA 94111-4107

Mr. Alfred R. Berkeley, III 301 Northfield Place Baltimore, MD 21210-2817

Dr. Kenneth Berns Mount Sinai School of Medicine Departments of Microbiology and of Gene Therapy and Molecular Medicine 1 Gustave L. Levy Place Box 1220 New York, NY 10029

Mr. David H. Bernstein Consultant Carisam/Samuel Meisel 2707 Rolling Road Baltimore, MD 21244

Ms. Paula E. Boggs, Esq. Executive Vice President, General Counsel & Secretary Starbucks Coffee Company 2401 Utah Avenue South, M/S S-LA1 Seattle, WA 98134 Attention: Lisa Neufeld

Mrs. Aurelia G. Bolton \* 8301 Greenspring Avenue - Box 136 Brooklandville, MD 21022

allachment

\_4403186-F98000005

Mr. Andrew J. Bozzelli \* P.O. Box 198 Wynnewood, PA 19096 (Federal Express Address 1219 W. Wynnewood Road Apartment 304 Wynnewood, PA 19096)

Mr. Andre W. Brewster\* Piper Rudnick LLP 6225 Smith Avenue Baltimore, MD 21209

Dr. William R. Brody President The Johns Hopkins University Suite 242 Garland Hall 3400 North Charles Street Baltimore, MD 21218

Dr. Randolph W. Bromery\* 75 Cherry Lane Amherst, MA 01002-1520

Mr. George L. Bunting, Jr. President The Bunting Management Group 9690 Deereco Road - Suite 700 Timonium, MD 21093

Ms. Constance R. Caplan Chairman The Time Group 701 Cathedral Street Baltimore, MD 21201

Mr. William P. Carey \* Chairman and Co-CEO W.P. Carey & Co. LLC 50 Rockefeller Plaza New York, NY 10020

Mr. Roderich M. Carr Director, Institutional Sales Citigroup Alternative Investments 399 Park Avenue - 7<sup>th</sup> Floor New York, NY 10022

Mr. A. James Clark \* Chairman and CEO Clark Enterprises, Inc. 7500 Old Georgetown Road - Suite 1500 Bethesda, MD 20814 Mr. Charles I. Clarvit Principal Quellos Group 667 Madison Avenue - 25<sup>th</sup> Floor New York, NY 10021

Mr. John F. Cooke President and CEO Western Territories Group, LLC 300 South Grand Avenue - 29<sup>th</sup> Floor Los Angeles, CA 90071

Mr. Victor J. Dankis\* 143 High Oaks Drive Warren, NJ 07059-5464

Mr. Anthony W. Deering Chairman of the Board, President and CEO The Rouse Company 10275 Little Patuxent Parkway Columbia, MD 21044

Mr. Loren R. Douglass 564 Village Road West Princeton Junction, NJ 08550

Ms. Ina R. Drew Managing Director, Head of Global Treasury JP Morgan Chase 270 Park Avenue - 9<sup>th</sup> Floor New York, NY 10017

Mr. Edward K. Dunn, Jr. Care of Mircon Inc. 1421 Clarkview Road - Suite 100 Baltimore, MD 21209-2188

Mr. Manuel Dupkin II\* The Exchange 1122 Kenilworth Drive - Suite 317 Towson, MD 21204

Dr. Lisa C. Egbuonu-Davis Vice President, US Medical Pfizer Inc. 235 East 42<sup>nd</sup> Street, 235-15-11 New York, NY 10017

actachment

Dr # 9800005142

Dr. Marjorie M. Fisher 1045 Country Club Drive Bloomfield Hills, MI 48304

Ms. Pamela P. Flaherty Senior Vice President Citigroup Inc. 399 Park Avenue - 3<sup>rd</sup> Floor New York, NY 10043

Mr. James A. Flick, Jr.\* President & CEO Winnow, Inc. 3125 Blendon Road Owings Mills, MD 21117-1659

Mr. Richard S. Frary President Tallwood Associates, Inc. 1350 Avenue of the Americas - Suite 1910 New York, NY 10019

Dr. Gottlieb C. Friesinger II \* 2152 Golf Club Lane Nashville, TN 37215

Mr. Mario Garraffo President - General Electric Italia Via Gabrio Casati, 1 (Piazza Cordusio) 20123 Milan, Italy C/O General Electric International

Mr. Stephen Goutman 5050 South Lakeshore Drive Apt. 1609 Chicago, IL 60615

Dr. Sanford D. Greenberg Chairman and CEO TEI Industries, Inc. 600 New Hampshire Avenue, N.W. - Suite 1001 Washington, DC 20037

Mr. Benjamin H. Griswold III\* Senior Partner Deutsche Bank Securities 3615 Fancy Hill, Hess Road Monkton, MD 21111

Mr. Benjamin H. Griswold IV Senior Chairman Deutsche Bank Securities Inc. 1 South Street, 30<sup>th</sup> Floor Baltimore, MD 21202 Mr. Willard Hackerman\* President & CEO The Whiting-Turner Contracting Co. 300 East Joppa Road Baltimore, MD 21286-3048

Mr. Robert D. H. Harvey\* 1 Lindsay Lane Baltimore, MD 21212

The Hon. Rafael Hernandez-Colon\* Calle Sol 9 Ponce, PR 00731

Mr. R. Christopher Hoehn-Saric Chairman and CEO Educate, Inc. 1001 Fleet Street Baltimore, MD 21202

Dr. Alice S. Huang Senior Councilor for External Relations Faculty Associate in Biology California Institute of Technology Mail code 1-9 Pasadena, CA 91125

Mr. Stuart S. Janney III Chairman Bessemer Trust Company, N.A. 630 Fifth Avenue - 39<sup>th</sup> Floor New York, NY 10111

Mr. Robert L. Johnson The RLJ Companies One BET Plaza 1235 W Street, NE Washington, DC 20018

Mr. G. Donald Johnston, Jr.\* 32 Orchard Lane Addison, VT 05491-9137 (Summer address - Sept-Oct.)

> 400 Ocean Road - Apt. 184 John's Island Vero Beach, FL 32963 (Winter address-May)

Quedenat 44031867 De E 9 9000005142

Mr. Edward J. Kelly, III Chairman, President and CEO Mercantile Bankshares Corporation P.O. Box 1477 Baltimore, MD 21203 (Federal Express Address-2 Hopkins Plaza, 2<sup>nd</sup> Floor Baltimore, MD 21201)

Dr. Jeong H. Kim CEO Jurie Holdings 4600 East West Highway - Suite 620 Bethesda, MD 20814

Mr. J. Barclay Knapp President and CEO NTL Incorporated 110 E. 59<sup>th</sup> Street New York, NY 10022

Mr. David H. Koch **Executive Vice President** Chemical Technology Koch Industries 667 Madison Avenue - 22<sup>nd</sup> Floor New York, NY 10021

Mr. W. Wallace Lanahan, Jr.\* 1901 Ruxton Road Towson, MD 21204 (NOTE: REQUESTS NO MAILINGS; SEND BOARD MINUTES ONLY)

Ms. Joanne Leedom-Ackerman 3229 R Street, N.W. Washington, DC 20007

Dr. Alexander Levi 211 Central Park West New York, NY 10024

Dr. Marjorie G. Lewisohn\* 15 East 91st Street - Apt. 12-A New York, NY 10128-0648

Mr. Kwok-leung Li Chairman and CEO Linsang Partners 6435 Virginia Manor Road Beltsville, MD 20705

Dr. F. Pierce Linaweaver Consulting Environmental & Civil Engineer Green Spring Station 2360 West Joppa Road - Suite 224 Lutherville, MD 21093

The Hon. Sol M. Linowitz\* Honorary Chairman Academy for Educational Development 1875 Connecticut Avenue, N.W. Washington, D.C. 20009

Mr. Roger C. Lipitz Managing Member, Ocean Assets LLC 3120 Blendon Road Owings Mills, MD 21117 (Summer address)

Mr. Roger C. Lipitz 2908 Indigobush Way Naples, FL 34105

(Winter address -**October to April**)

Mr. Edward J. Ludwig Chairman, President and Chief Executive Officer BD 1 Becton Drive MC # 077 Franklin Lakes, NJ 07417-1880

Mr. Raymond A. Mason Chairman and CEO Legg Mason, Inc. 100 Light Street - 35th Floor Baltimore, MD 21202

Ms. Christina Mattin 15 Earls Terrace London W86LP, England

Ms. Gail J. McGovern **Professor of Management Practice** Harvard Business School Morgan Hall 187 Soldiers Field Boston, MA 02163

Mr. Harvey M. Meyerhoff \* Chairman, Magna Holdings, Inc. 25 South Charles Street - Suite 2100 Baltimore, MD 21201

Detachment 44031867 Dr jeg 5000005142

Mr. Kweisi Mfume President and CEO NAACP 4805 Mt. Hope Drive Baltimore, MD 21215

Mr. Charles D. Miller \* Retired Chairman and CEO Avery Dennison Corporation Miller Corporate Center 150 North Orange Grove Blvd. Pasadena, CA 91103

Mr. Milton H. Miller \* Chairman and CEO Miller Corporate Real Estate Services 31 Light Street - Suite 200 Baltimore, MD 21202

The Hon. Diana G. Motz U.S. Court of Appeals for the Fourth Circuit 101 West Lombard Street U.S. Court House - Suite 920 Baltimore, MD 21201

Ms. Naneen H. Neubohn Advisory Director Morgan Stanley Mail Room (London Pouch) 1585 Broadway New York, NY 10036 (Urgent Material: 25 Cabot Square Canary Wharf London E14 4QA England)

The Hon. Paul H. Nitze\* 3122 P Street, N.W. Washington, DC 20007

Mr. Ronald M. Nordmann Co-President Global Health Associates, LLC 121 Glen Rock Road Little Falls, NJ 07424

Mr. Ralph S. O'Connor \* President and CEO Ralph S. O'Connor & Associates 10000 Memorial Drive - Suite 510 Houston, TX 77024

Mr. Morris W. Offit Chairman and CEO Offit Hall Capital Management, LLC 65 East 55th Street - 29th Floor New York, NY 10022

Ms. Elizabeth P. Owens 119 Sheridan Terrace Ridgewood, NJ 07450

Mr. Samuel J. Palmisano Chairman and CEO **IBM** Corporation New Orchard Road Armonk, NY 10504

Ms. Anne M. Pinkard\* 613 Brightwood Club Drive Lutherville, MD 21093

Mr. Walter D. Pinkard, Jr. Chairman and CEO **Colliers Pinkard** 100 Light Street - Suite 1400 Baltimore, MD 21202

Mr. Christian H. Poindexter **Retired Chairman Constellation Energy Group** 1997 Annapolis Exchange Parkway - Suite 500 Annapolis, MD 21401-3271

Mr. George G. Radcliffe \* P.O. Box 409 Oxford, MD 21654-0409 (Federal Express Address -303 S. Morris Street, Oxford, MD 21654-0409)

Mr. Joseph R. Reynolds 957 Placid Court Arnold, MD 21012

Mr. Steven H. Reynolds Chief Investment Officer of Wealth Management - CMG 1st Union - TH- 20 401 South Tryon Street Charlotte, NC 28288-1150

eltectment

0° F9800000 5 142

Mr. Bert C. Roberts, Jr. 1133 19<sup>th</sup> Street, N.W. Washington, DC 20036

Mr. David M. Rubenstein Managing Director & Co-Founder The Carlyle Group 1001 Pennsylvania Ave., N.W. Suite 220 South Washington, DC 20004

Mr. Mark E. Rubenstein Chairman The Rubenstein Company, L.P. 4100 One Commerce Square 2005 Market Street Philadelphia, PA 19103-7041

Mr. John F. Ruffle Pleasantville Road New Vernon, NJ 07976

Ms. LaTonya Russell 419 Brandon Avenue - Apt. 2 Charlottesville, VA 22903

Mr. Arthur Sarnoff \* President Bruno Appliance Corporation 151 Central Park West New York, NY 10023

Mr. Frank Savage CEO Savage Holdings LLC Global Private Equity and Investment Advisory Services 1414 Avenue of the Americas - Suite 1804 New York, NY 10019

Mr. Wayne N. Schelle Chairman Wayne N. Schelle Ltd. 10751 Falls Road - Suite 308 Lutherville, MD 21093

Mr. Vadim M. Schick 2550 Telegraph Avenue Apt. # 422 Berkeley, CA 94704 Mr. Herschel L. Seder \* Chairman of the Board Milwaukee Valve Company 2375 South Burrell Street Milwaukee, WI 53207

Dr. Robert A. Seder 6216 Kennedy Drive Chevy Chase, MD 20815

Dr. Huntington Sheldon \* Harbor Road Box 697 Shelburne, VT 05482

Mr. Donald J. Shepard Chairman of the Executive Board Aegon N.V. Aegon USA, Inc. 1111 N. Charles Street Baltimore, MD 21201

Mr. R. Champlin Sheridan, Jr. \* 6449 Cloister Gate Drive Baltimore, MD 21212 (Summer address)

> 388 Indies Drive Orchid, FL 32963 (Winter address)

Dr. Rajendra Singh 3801 Belle Rive Terrace Alexandria, VA 22309

Mr. Wendell A. Smith \* Senior Partner Greenbaum, Rowe, Smith, Ravin, Davis, and Himmel P.O. Box 5600 Woodbridge, NJ 07095 (Federal Express Address -99 Wood Avenue, South, Iselin, NJ 08830)

Mr. Helmut Sonnenfeldt\* Guest Scholar The Brookings Institution 1775 Massachusetts Avenue, N.W. Washington, D.C. 20036

allachmen

44031867 F980000 514 Z

Mr. Shale D. Stiller Senior Partner Piper Rudnick LLP 6225 Smith Avenue Baltimore, MD 21209

Dr. Morris Tanenbaum\* 74 Falmouth Street Short Hills, NJ 07078 (Home of Brother-in-Law: Mr. Charles R. Margolis 4100 N. Charles Street - Apt. 715 Baltimore, MD 21218) (*Baltimore address.*)

Ms. Adena W. Testa 1301 Western Run Road Cockeysville, MD 21030

Mr. Edward G. Uhl\* P.O. Box 372 Trappe, MD 21673 (NOTE: REQUESTS <u>NO</u> MAILINGS; SEND BOARD MINUTES <u>ONLY</u>)

Mr. William F. Ward, Jr. Retired, Chairman of the Board Marquip Ward, Inc. 10615 Beaver Dam Road Cockeysville, MD 21030

Mr. Calman J. Zamoiski, Jr.\* President Independent Distributors, Inc. 3000 Waterview Avenue Baltimore, MD 21230-3510