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FLORIDA LIMITED LIABILITY CO.
ZF VENTURES, LLC

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ARTICLES OF ORGANIZATION

OF

ZF VENTURES, LLC

The undersigned, acting as authorized representative of this limited liability company pursuant to Chapter 605 of the Florida Statutes, hereby forms a limited liability company under the laws of the State of Florida and adopts the following Articles of Organization for such limited liability company:

ARTICLE I - NAME OF COMPANY

The name of the limited liability company is ZF VENTURES, LLC (the "Company").

ARTICLE II - PRINCIPAL OFFICE

The street address, and the mailing address, of the principal office of the Company is 501 North Magnolia Avenue, Orlando, Florida 32801.

ARTICLE III - REGISTERED AGENT AND REGISTERED OFFICE

The street address of the initial registered office of the Company in the State of Florida is 501 North Magnolia Avenue, Orlando, Florida 32801. The name of the registered agent of the Company at that address is Scott Zimmerman.

ARTICLE IV - MANAGEMENT

The Company is to be a manager-managed company. The name and address of the initial manager of the Company are Scott Zimmerman, 501 North Magnolia Avenue, Orlando, Florida 32801.

ARTICLE V - EFFECTIVE DATE

The effective date of these Articles of Organization, and the beginning of the existence of the Company, shall be the date of filing of these Articles of Organization with the Florida

Department of State.

The undersigned authorized representative has made and subscribed these Articles of Organization this 23 day of November, 2021.

Under penalties of perjury, I declare that I have read the foregoing and know the contents thereof and that the facts stated herein are true and correct.

Scott Zimmerman

STATEMENT OF ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent to accept service of process for the above referenced limited liability company, at the place designated in the foregoing Articles of Organization, the undersigned hereby accepts such appointment and agrees to act in such capacity. The undersigned further agrees to comply with the provisions of all statutes relevant to the proper and complete performance of the duties of a registered agent, and is familiar with, and accepts the duties and obligations of, Section 605.0113 of the Florida Statutes.

Scott Zimmerman

Date: 11-23, 2021