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**FLORIDA LIMITED LIABILITY CO.
Mermaid Baltimore LLC**

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ARTICLES OF ORGANIZATION
OF
MERMAID BALTIMORE LLC

FILED
2024 MAR 29 PM 4:14
TALLAHASSEE, FLORIDA

The undersigned executes these Articles of Organization of Mermaid Baltimore LLC to form a limited liability company pursuant to the Florida Revised Limited Liability Company Act:

ARTICLE I. NAME

The name of the limited liability company is:

Mermaid Baltimore LLC

ARTICLE II. ADDRESS

The principal address and the mailing address of the limited liability company is 103 Elmwood Road, Baltimore, Maryland 21210-1917.

ARTICLE III. REGISTERED AGENT AND OFFICE

The street address of the initial registered office of the limited liability company is 101 E Kennedy Boulevard, Suite 3700, Tampa, Florida 33602, and the name of the limited liability company's initial registered agent at that address is Patrick M. Mosley.

Having been named to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Patrick Mosley

Patrick M. Mosley

ARTICLE IV. MANAGEMENT OF COMPANY

The limited liability company is a manager-managed limited liability company. The name of the person initially authorized to manage the Company is Matthew R. Clark and his address is 103 Elmwood Road, Baltimore, Maryland 21210.

EXECUTED: March 29, 2024


Matthew R. Clark
Authorized Representative of the Members

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