

**2023 FOREIGN LIMITED LIABILITY COMPANY ANNUAL REPORT**

DOCUMENT# M22000014670

**Entity Name:** NORA WEST SPRUCE HOLDCO LLC

**Current Principal Place of Business:**

1105 N DIXIE HWY  
WEST PALM BCH, FL 33401

**Current Mailing Address:**

1105 N DIXIE HWY  
WEST PALM BCH, FL 33401 US

**FEI Number:** NOT APPLICABLE

**Certificate of Status Desired:** No

**Name and Address of Current Registered Agent:**

CORPORATE CREATIONS NETWORK INC.  
801 US HWY 1  
NORTH PALM BCH, FL 33408 US

*The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.*

**SIGNATURE:** \_\_\_\_\_

Electronic Signature of Registered Agent

Date

**Authorized Person(s) Detail :**

Title MEMBER  
Name NORA HOLDINGS LLC  
Address 1105 N DIXIE HWY  
City-State-Zip: WEST PALM BCH FL 33401

*I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am a managing member or manager of the limited liability company or the receiver or trustee empowered to execute this report as required by Chapter 605, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.*

**SIGNATURE:** NORA HOLDINGS LLC

MEMBER, BY THERESA  
FAGAN, ATTORNEY-IN-  
FACT

04/03/2023

\_\_\_\_\_  
Electronic Signature of Signing Authorized Person(s) Detail

Date