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PENSON & PADGETT

A PROFESSIONAL ASSOCIATION
ATTORNEYS AT LAW

ALBERT C. PENSON
TIMOTHY D. PADGETT
LAURA K. CONRAD
CELESTE F. ADORNO *

* CERTIFIED MEDIATOR

January 22, 2002

2810 REMINGTON GREEN CIRCLE
TALLAHASSEE, FLORIDA 32308
(850) 561-8000 TELEPHONE
(850) 561-8030 FACSIMILE

FILED
02 JAN 23 AM 8:45
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

HAND DELIVERED

Department of State
Division of Corporations
PO Box 6327
Tallahassee, FL 32314

Re: Incorporation of Kidd-Owens & Associates, Inc.

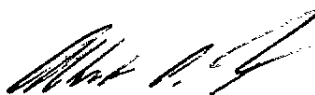
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-01/23/02--01075--023
*****80.75 *****78.75

Dear Division of Corporations:

Enclosed is an original and one (1) copy of the Articles of Incorporation for the above-referenced corporation. Also enclosed is a check in the amount of \$80.75 representing the \$70.00 filing fee and \$10.75 for the certified copy. Please return the filed documents to our office. I have enclosed a self-addressed, stamped envelope for your convenience.

Your cooperation in this matter is greatly appreciated.

Sincerely,



Albert C. Penson
Penson & Padgett, P.A.

ACP/lcd
Enclosures

RECEIVED
02 JAN 23 PM 3:03
DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

J. BRYAN JAN 24 2002

**ARTICLES OF INCORPORATION
OF
KIDD-OWENS & ASSOCIATES, INC.**

FILED
02 JAN 23 AM 8:45
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

We, the undersigned subscribers to these Articles of Incorporation, being natural persons competent to contract, hereby execute this document for the purpose of becoming a corporation under the laws of the State of Florida effective January 1, 2002.

ARTICLE I: NAME

The name of this corporation shall be:

KIDD-OWENS & ASSOCIATES, INC.

The principal place of business of this corporation shall be 3208 Garcia Drive, Tallahassee, Leon County, Florida 32309, but it shall have the power to transact business in any other place or places both within and without the State of Florida and throughout the world. The mailing address of the corporation shall be 3208 Garcia Drive, Tallahassee, Florida 32309. The annual meeting of the stockholders shall be held at the place designated by the Board of Directors.

ARTICLE II: NATURE AND PURPOSE

The general nature of the business to be transacted and carried on by this corporation and its objects and purposes are to conduct any and all lawful business consistent with the provisions hereinafter set out or provided and it shall have all the powers conferred by the laws of the State of

Florida upon business corporations as fully and to the same extent as natural persons might or could do in all parts of the world, namely:

To establish, carry on, conduct, maintain and otherwise operate a business for marketing, sales and service of furnishings, fixtures, supplies and services for hotels, motels and related businesses and other related activities; the acquisition, ownership, maintenance and operation of small businesses, and to do such and everything necessary, convenient, suitable or proper for the accomplishment of any of the purposes or for the attainment of any one or more of the objects herein enumerated, or which shall at any time appear conducive to, or expedient for, the protection or for the benefit of this corporation.

The foregoing and following provisions shall be construed as objects in furtherance and not in limitation of the general powers conferred by the laws of the State of Florida and the enumeration in these Articles of specific powers and objects shall not be held to limit or restrict in any manner the powers of this corporation; but this corporation may do all and everything necessary, suitable or proper for the accomplishment of any purpose or object, either along or in association with other corporations, firms or individuals, to the same extent and as fully as individuals might or could do as principals, agents, contractors or otherwise.

ARTICLE III: MAXIMUM SHARES

The maximum number of shares of stock that the corporation is authorized to have outstanding at any one time is One Thousand (1000) shares of a One Dollar (\$1.00) par value. The Board of Directors may establish and determine various or separate classes or categories of stock which shall be set forth in the by-laws of this corporation.

The consideration to be paid for each share shall be fixed by the Board of Directors.

ARTICLE IV: VOTING

At each meeting of the shareholders of this corporation, the presence in person or by proxy of the holders of a majority in number of the issued and outstanding shares of stock shall be necessary to constitute a quorum for the transaction of any business. The affirmative vote of a majority represented at the meeting shall be necessary to adopt any resolution, carry any motion, or take any corporate action, including election of director, which requires the vote of the shareholders. Voting is by number of shares; i.e., one vote per each share, except as otherwise specifically set forth in any shareholder agreement between the shareholders.

ARTICLE V: DURATION

The corporation shall have perpetual existence, unless sooner voluntarily dissolved according to law.

ARTICLE VI

The number of directors of this corporation shall not be less than two (2) to be fixed from time to time by resolution of the stockholders of this corporation at their annual meeting prior to the election of directors, none of whom need be stockholders of the corporation. They shall be elected by a majority of the stockholders present and participating at the annual meetings of the corporation to be held as prescribed by the by-laws and shall hold office after their election until their respective successors are duly elected and qualified.

The corporation intends to elect to become a subchapter "S" corporation under the Internal Revenue Code and shall be governed by the provisions thereof.

The original by-laws of this corporation shall be made, prepared and adopted by the board of directors of the corporation by a majority vote thereof. Thereafter the said by-laws may be amended by the Board of Directors at any regular meeting of said Board of Directors or at any special meeting for which said meeting is called by a majority of the directors present. The Board of Directors shall also have the power from time to time to direct and determine the use and disposition of any net profit or earned surplus of the corporation (in excess of the capital stock paid in); and the corporation may, by and through its Board of Directors, purchase, sell and trade in the bonds or other obligations of this corporation or in the shares of its capital stock; but if shares of the corporation's capital stock have been purchased and subsequently there is a reduction in the manner provided by law of the corporation's capital stock, then, to the extent that such shares are not reissued at the time of the reduction, they shall be deemed retired in an amount not exceeding the amount of the reduction and shall not be reissued, except as provided by law.

The Board of Directors shall elect officers of this corporation, who shall consist of the President, who shall be a director, an Executive Vice President, a Secretary, a Treasurer, and such other further officers as may be provided by resolution of the Board of Directors. None of these officers are required to be a stockholder of the corporation. All officers, unless elected to fill a vacancy, shall hold office after their election until their respective successors are duly elected and qualified, unless it is provided by the by-laws that they shall hold office at the pleasure of the Board of Directors. The duties of all officers elected by the Board of Directors shall be prescribed by the by-laws or resolution of the Board of Directors.

No contract or other transaction between the corporation and any other corporation shall be affected or invalidated by the fact that any one or more of the directors of this corporation is or are interested in or is a director or officer or are directors or officers of such other corporation and may be a party or parties to or may be interested in any contract or transaction of this corporation or in which the corporation is interested; and no contract, act or transaction of this corporation with any person or persons, firms or corporations shall be affected or invalidated by the fact that any director or directors of this corporation is a party, or are parties to or interested in such contract, act or transaction of the corporation or in which the corporation is interested; and no contract, act or transaction of this corporation with any person or persons, firms or corporations shall be affected or invalidated by the fact that any director or directors of this corporation is a party, or are parties to or interested in such contract, act or transaction or in any way connected with such person or persons, firms or associations, and each and every person who may become a director of this corporation is hereby relieved from any liability that might otherwise exist, from contracting with the corporation for the benefit of himself or the firm or corporation to which he may be otherwise indebted.

Each officer and director of the corporation shall disclose to the Board of Directors his relationship with any person, firm or entity with which this corporation seeks to transact business and each such officer and director shall act in good faith with respect to such transaction.

ARTICLE VII: INDEMNIFICATION

The Board of Directors is authorized, to the extent allowable by law, to indemnify any officers, directors, employees, or other agents of the corporation for any liability arising out of an act

performed in furtherance of the officers', directors', employees', or agents' duties to the corporation. The Board of Directors may adopt an indemnification policy more restrictive than that allowed by law but shall set forth the indemnification policy in the corporation's by-laws and shall not deviate therefrom without amending said by-laws.

ARTICLE VIII: ADDITIONAL SHARES

The corporation shall have the power to grant to the stockholders of record at the time of issuance of any additional stock beyond the originally authorized maximum number of One Thousand (1000) shares hereinbefore provided for, full preemptive rights in the issuance of all new stock, in that such new stock shall be first offered to such registered stockholders for sale at the "started" or fixed value thereof before there shall be an offer to sell said new stock to person other than said stockholder. The terms and other details of such offer, including the time of its acceptance and the manner of payment shall be determined by the Board of Directors.

ARTICLE IX: SALE OF SHARES

The corporation shall have the power to include in its by-laws any regulatory or restrictive provisions relating to the proposed sale, transfer or other disposition of any of its outstanding stock by any of its stockholders or in the event of death of any of its stockholders. The manner and form, as well as all relevant terms, conditions and details hereof shall not affect the rights of third parties without actual knowledge thereof, unless such provision shall be plainly written upon the certificate evidencing the ownership of said stock.

ARTICLE X: INCORPORATORS

The name and post office address of the incorporators to these Articles of Incorporation are as follows:

Name	Address
Jonathan B. Kidd	1770 Rosewell Drive Rock Hill, South Carolina 29732
Maury L. Owens	3208 Garcia Drive Tallahassee, Florida 32309

ARTICLE XI: INITIAL DIRECTORS

The name and post office address of the Directors who shall serve as the first Directors of the Board of Directors of the corporation who shall hold office until their successors are elected or appointed and have qualified, are as follows:

Name	Address
Jonathan B. Kidd	1770 Rosewell Drive Rock Hill, South Carolina 29732
Maury L. Owens	3208 Garcia Drive Tallahassee, Florida 32309

ARTICLE XII: REGISTERED AGENT

Maury L. Owens is designated as the corporation's agent to accept service of process within Florida at 3208 Garcia Drive, Tallahassee, Florida 32309. The street address of the initial registered agent for this corporation shall be 3208 Garcia Drive, Tallahassee, Florida 32309, and the registered agent at such address is Maury L. Owens.

ARTICLE XIV: CAPITALIZATION

The amount of capital with which the corporation shall begin business is One Hundred Dollars (\$100).

IN WITNESS WHEREOF, we, the undersigned subscribers, above-named as the incorporators of KIDD-OWENS & ASSOCIATES, INC., have hereunto set our hands and seals this 27 day of December 2001.



JONATHAN B. KIDD

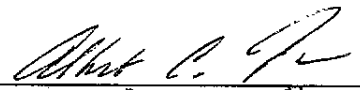


MAURY L. OWENS

STATE OF FLORIDA
COUNTY OF LEON

The foregoing instrument was acknowledged before me by JONATHAN B. KIDD, who is personally known to me or who has produced the identification listed below, and is known to be the person described in and who executed the foregoing instrument, and acknowledged to and before me that he executed said instrument for the purposes therein expressed.

WITNESS my hand and official seal, this 27th day of December, 2001.



Name: Albert C. Penson
Notary Public
My Commission Expires:

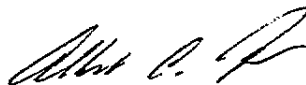


Albert C. Penson
MY COMMISSION # CC757314 EXPIRES
July 7, 2002
BONDED THRU TROY FAIN INSURANCE, INC.

STATE OF FLORIDA
COUNTY OF LEON

The foregoing instrument was acknowledged before me by MAURY L. OWENS, who is personally known to me or who has produced the identification listed below, and is known to be the person described in and who executed the foregoing instrument, and acknowledged to and before me that he executed said instrument for the purposes therein expressed.

WITNESS my hand and official seal, this 27th day of December, 2001.



Name: Albert C. Penson

Notary Public

My Commission Expires:



Albert C. Penson
MY COMMISSION # CC757314 EXPIRES
July 7, 2002
BONDED THRU TROY FAIN INSURANCE, INC.

ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

STATE OF FLORIDA
OFFICE OF THE SECRETARY OF STATE

The undersigned, MAURY L. OWENS, having been designated as Agent for the service of process with the State of Florida, upon KIDD-OWENS & ASSOCIATES, INC., a corporation, organized under the laws of the State of Florida, does hereby accept the appointment as such agent for the above-named corporation.

IN WITNESS WHEREOF, the name of said registered agent is hereunto affixed at Tallahassee, Leon County, Florida, this 27th day of December, 2001.



MAURY L. OWENS

FILED
02 JAN 23 AM 8:45
SECRETARY OF STATE
TALLAHASSEE, FLORIDA