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To:  
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From:  
Account Name : C T CORPORATION SYSTEM  
Account Number : FCA000000023  
Phone : (850) 222-1092  
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FLORIDA PROFIT/NON PROFIT CORPORATION

HCR Manor Care Services of Florida, Inc.

Certificate of Status	0
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION**

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

**ARTICLE I NAME**

The name of the corporation shall be:

HCR Manor Care Services of Florida, Inc.

**ARTICLE II PRINCIPAL OFFICE**

The principal place of business/mailling address is:

333 North Summit Street, Toledo, OH 43604

**ARTICLE III PURPOSE**

The purpose for which the corporation is organized is:

The corporation may engage in any act or activity for which a corporation may be formed under the Business Corporation Act, Fla. Stat. Ann. §607.0101 et.seq., including but not limited to, the employment of physicians duly licensed to practice medicine under the laws of the state of Florida.

**ARTICLE IV SHARES**

The number of shares of stock is:

Authorized 1,000 shares of Common Stock, no par value

**ARTICLE V INITIAL OFFICERS AND/OR DIRECTORS**

List name(s), address(es) and specific title(s):

Please see attached

**ARTICLE VI REGISTERED AGENT**

The name and Florida street address (P.O. Box NOT acceptable) of the registered agent is:

C T Corporation System, 1200 South Pine Island Road, Plantation, Florida 33324

**ARTICLE VII INCORPORATOR**

The name and address of the Incorporator is:

Carmen R. Daft  
333 North Summit Street, Toledo, OH 43604

\*\*\*\*\*  
*Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity*

C T Corporation System Signature/Registered Agent	<i>Joyce A. Gilbert</i> JOYCE A. GILBERT ASSISTANT SECRETARY	10-18-06 Date
<i>Carmen R. Daft</i> Signature/Incorporator		10/16/2006 Date
Carmen R. Daft		

HCR Manor Care Services of Florida, Inc.

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**OFFICERS**

Paul A. Ormond	President & Chief Executive Officer
M. Keith Weikel	Sr. Exec. Vice President & Chief Operating Officer
Stephen L. Guillard	Executive Vice President
Steven M. Cavanaugh	Vice President, Chief Financial Officer & Assistant Secretary
Larry R. Godla	Vice President, Development & Construction
John K. Graham	Group Vice President, Heartland Home Health Care and Hospice and Ancillary Services
Kathryn S. Hoops	Vice President, Director of Tax & Assistant Treasurer
Carla Davis Hughes	Vice President, Marketing, Market Development and Sales
Matthew S. Kang	Vice President, Treasurer
David B. Lanning	Vice President, Development
Barry A. Lazarus	Vice President, Director of Reimbursement
Spencer C. Moler	Vice President, Controller & Assistant Secretary
James P. Pagoaga	Vice President, Rehabilitation Services
Richard A. Parr II	Vice President, General Counsel & Secretary
John I. Remenar	Vice President, Director of Financial Services & Assistant Treasurer
Steven D. Spencer	Vice President, Director of Human Resources & Assistant Secretary
Martin D. Allen	Assistant Vice President, Director of Internal Audit and Risk Management
Karen Bell	Assistant Vice President, Professional Services for Home Health Care and Hospice
Tara Brodbeck	Assistant Vice President
Bruce Schroeder	Assistant Vice President, Director of Ancillary Services
Thomas R. Kile	Assistant Treasurer
David K. Nees	Associate General Counsel & Assistant Secretary

**DIRECTOR**

Matthew S. Kang

**ADDRESS FOR ALL ABOVE IS:**

333 N. Summit St.  
Toledo, Ohio 43604  
Phone: (419) 252-5500