

**FILE NOW: FILING FEE AFTER MAY 1 IS \$225.00**

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PROFIT CORPORATION ANNUAL REPORT 1996



FLORIDA DEPARTMENT OF STATE  
Sandra B. Mugham  
Secretary of State  
DIVISION OF CORPORATIONS

DOCUMENT # P13072 (4)

1. Corporation Name  
KinderCare Learning Centers, Inc.

Principal Place of Business: 2400 Presidents Drive, Montgomery, AL 36116  
Mailing Address: 2400 Presidents Drive, Montgomery, AL 36116

2. Principal Place of Business: 21 Suite, Apt. #, etc.; 22 City & State; 23 Zip; 24 Country

2a. Mailing Address: 26 Suite, Apt. #, etc.; 27 City & State; 28 Zip; 29 Country

3. Date Incorporated or Qualified: 01/30/1987  
3a. Date of Last Report: 05/01/1995  
4. FEL Number: 63-0941966  
5. Certificate of Status Desired:  \$8.75 Additional Fee Required  
6. Election Campaign Financing Trust Fund Contribution:  \$5.00 May Be Added to Fees  
8. This corporation has liability for intangible tax under s. 199.032, Florida Statutes:  Yes  No

9. Name and Address of Current Registered Agent

CT Corporation System  
1200 S. Pine Island Road  
Plantation, FL 33324

10. Name and Address of New Registered Agent

81 Name  
82 Street Address (P.O. Box Number is Not Acceptable)  
83  
84 City: FL 85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE: \_\_\_\_\_ DATE: \_\_\_\_\_

12. OFFICERS AND DIRECTORS

TITLE	NAME	STREET ADDRESS	CITY - ST - ZIP	<input type="checkbox"/> DELETE
	SEE ATTACHED LIST			
				<input type="checkbox"/> DELETE
				<input type="checkbox"/> DELETE
				<input type="checkbox"/> DELETE
				<input type="checkbox"/> DELETE
				<input type="checkbox"/> DELETE

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

TITLE	NAME	STREET ADDRESS	CITY - ST - ZIP	<input type="checkbox"/> Change	<input type="checkbox"/> Addition
11	12	13	14	<input type="checkbox"/> Change	<input type="checkbox"/> Addition
21	22	23	24	<input type="checkbox"/> Change	<input type="checkbox"/> Addition
31	32	33	34	<input type="checkbox"/> Change	<input type="checkbox"/> Addition
41	42	43	44	<input type="checkbox"/> Change	<input type="checkbox"/> Addition
51	52	53	54	<input type="checkbox"/> Change	<input type="checkbox"/> Addition
61	62	63	64	<input type="checkbox"/> Change	<input type="checkbox"/> Addition

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\*\*\*233.75

SIGNATURE: Robert H. Fries

5/8/96 (334) 277-5090

CR2E034 (12/95)

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Revised 4/24/98

**KINDERCARE LEARNING CENTERS, INC.**

2400 Presidents Drive  
Montgomery, AL 36116  
FBN# 63-0841998

**OFFICER LIST**

POSITION	NAME & BUSINESS ADDRESS	RESIDENT ADDRESS
Chairman of the Board of Directors/Chief Executive Officer	Sandra Scott, Ph.D. KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	2536 Capelona Drive Montgomery, AL 36108
Executive Vice President/ Chief Financial Officer	Philip L. Meelows KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	8131 Dogwood Lane Montgomery, Alabama 36117
Vice President/ Controller	William E. Bailey KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	3143 Lexington Road Montgomery, Alabama 36108
Vice President/General Counsel Secretary	Rebecca Shows Bryan KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	3815 Hillview Close Montgomery, AL 36108
Vice President/ Treasurer	Robert H. Fries KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	3712 Everett Drive Montgomery, AL 36108
Vice President of Education, Research and Training	Merde Guddeni, Ph.D. KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	1560 Gilmar Avenue Montgomery, Alabama 36104
Vice President, Human Resources Corporate Insurance	Jerry B. Hill KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	115 Cedar Ridge Drive Wetumpka, Alabama 36092
Vice President of Real Estate	Mark F. Hoffmann KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	310 Boardwalk Place Park Ridge, IL 60068
Vice President of Operations	Wray Hutchinson KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	1836 Woodhaven Drive Crystal Lake, IL 60014
Vice President of Customer Service & Government Relations	Ann Muscard KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	1431 Midlane Ct Montgomery, Alabama 36108
Vice President of Information Services	Bob J. Willey KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	1045 Tuxedo Court Roswell, GA 30075
Regional Vice President	Trudy Anderson KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	5240 West 98th Road Minnetonka, MN 55345
Regional Vice President	Molly Keemodol KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	2553 Ridgewood Terrace Atlanta, GA 30318
Regional Vice President	Lauren Klein KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	304 Chot Highway, Apt #37 Farmington, CT 06032
Regional Vice President	Miriam Liggell KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	2141 Meadey Drive Hamdon, VA 22070
Assistant Vice President (Facilities)	Mike Bozeman KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	750 Blackberry Road Doakville, AL 36022
Assistant General Counsel & Assistant Secretary	Angela L. Cooner KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	4113 Denton Drive Montgomery, AL 36108
Assistant Secretary (Real Estate)	Patricia A. Brock KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	5768 Belleau Drive Montgomery, AL 36117
Assistant Vice President (Construction)	Mac Hanger KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	3541 Melton Road Montgomery, AL 36111
Assistant Controller	J. Eric Blattman KINDERCARE LEARNING CENTERS 2400 Presidents Drive Montgomery, AL 36118	3244 Southview Avenue Montgomery, AL 36108

KinderCare Learning Centers, Inc.  
2400 Presidents Drive  
Montgomery, Alabama 36116

BOARD OF DIRECTORS	BUSINESS ADDRESS	RESIDENT ADDRESS
SANDRA SCARR Ph.D., CHAIRMAN	KinderCare Learning Centers, Inc. 2400 Presidents Drive Montgomery, AL 36116	Home 2636 Capstone Montgomery, AL 36106
M. TAYLOR DAWSON, JR.	Andrew & Dawson 1709 Forest Avenue Montgomery, AL 36106	Home 3394 Thomas Avenue Montgomery, AL 36106
MALCOLM T. HOPKINS	14 Brookside Road Asheville, NC 28803	Home 14 Brookside Road Asheville, NC 28803
THOMAS E. BRONSON	24060 Deer Run Road Brooksville, Florida 34601	Home 24060 Deer Run Road Brooksville, Florida 34601
JEFFREY HALIS	Tyndall Partners 500 Park Avenue, 5th Floor New York, NY 10022	Home 320 West End Avenue, Apt. 2A New York, NY 10023
BRUCE KARSH	Oak Tree Capital Management 550 S. Hope Street, 21st Floor Los Angeles, CA 90017	Home 475 La Loma Road Pasadena, CA 91105
STEPHEN A. KAPLAN	Oak Tree Capital Management 550 S. Hope Street, 22nd Floor Los Angeles, CA 90017	Home 603 11th Street Santa Monica, CA 90402