

**Electronic Articles of Incorporation  
For**

P23000063179  
FILED  
August 29, 2023  
Sec. Of State  
lyarbrough

KEARNS & WEST, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:  
KEARNS & WEST, INC.

**Article II**

The principal place of business address:  
1990 K STREET NW SUITE NUMBER 620  
WASHINGTON, DC. US 20006

The mailing address of the corporation is:  
500 WASHINTON STREET SUITE 425  
SAN FRANCISCO, CA. US 94111

**Article III**

The purpose for which this corporation is organized is:  
KEARNS & WEST HELPS CLIENTS COMMUNICATE THEIR VISION AND  
CREATE PRODUCTIVE CONNECTIONS WITH STAKEHOLDERS,  
EMPLOYEES, AND CUSTOMERS THROUGH A SPECTRUM OF SERVICES.

**Article IV**

The number of shares the corporation is authorized to issue is:  
3640

**Article V**

The name and Florida street address of the registered agent is:  
NORTHWEST REGISTERED AGENT LLC  
7901 4TH ST N, STE 300  
ST. PETERSBURG, FL. 33702

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: TAYLOR NEWMAN

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## Article VI

The name and address of the incorporator is:

CRYSTAL JACKSON  
1990 K STREET NW SUITE 620  
  
WASHINGTON, DC 20006

Electronic Signature of Incorporator: CRYSTAL JACKSON

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

## Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
ANNA WEST  
22 VENADO DRIVE  
TIBURON, CA. 94920

Title: VP  
SHARIF EBRAHIM  
349 FEDERICK STREET  
SAN FRANCISCO, CA. 94117

## Article VIII

The effective date for this corporation shall be:

08/30/2023