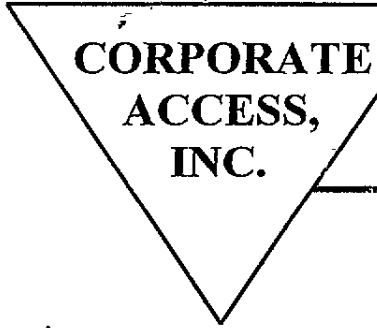


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1.) Heslin Holdings, Inc.  
(CORPORATE NAME & DOCUMENT #)

2.) \_\_\_\_\_  
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3.) \_\_\_\_\_  
(CORPORATE NAME & DOCUMENT #)

4.) \_\_\_\_\_  
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10.) \_\_\_\_\_  
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**ARTICLES OF INCORPORATION**  
**OF**  
**HESLIN HOLDINGS, INC.**

---

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TALLAHASSEE, FLORIDA

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

**ARTICLE I - CORPORATE NAME**

The name of the corporation is:

HESLIN HOLDINGS, INC.

**ARTICLE II - DURATION**

This corporation shall exist perpetually unless dissolved according to Florida law.

**ARTICLE III - PURPOSE**

The corporation is organized for the purpose of acquiring and investing in real and personal property of any kind or nature whatsoever, acquiring, owning and disposing of interests in partnerships (both general and limited), limited liability companies, and other entities, associations or organizations, and engaging in any other activities or business permitted under the laws of the United States and the State of Florida.

**ARTICLE IV - CAPITAL STOCK**

The corporation is authorized to issue one thousand shares (1,000) of One Dollar (\$1.00) par value Common Stock, which shall be designated "Common Shares".

**ARTICLE V - ADDRESS**

The street address of the initial principal office and the mailing address of the corporation is as follows:

3300 N.E. 192nd Street, #1218  
Miami, Florida 33180

**ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT**

The name and street address of the initial registered office and initial registered agent of this Corporation are as follows:

Sherry A. Stanley, Esq.  
Coll Davidson Carter Smith  
Salter & Barkett, P.A.  
201 S. Biscayne Blvd.  
Suite 3200  
Miami, Florida 33131

**ARTICLE VII - INITIAL BOARD OF DIRECTORS**

This corporation shall have one (1) director initially. The number of directors may be either increased (or after any increase, subsequently decreased) from time to time in accordance with the By-Laws. The name and address of the initial director of the corporation are as follows:

<u>Name</u>	<u>Address</u>
Matthew J. Heslin	3300 N.E. 192nd Street, #1218 Miami, Florida 33180

**ARTICLE VIII - INCORPORATOR**

The name and address of the incorporator signing these Articles of Incorporation are as follows:

<u>Name</u>	<u>Address</u>
Sherry A. Stanley	201 S. Biscayne Blvd., Suite 3200 Miami, Florida 33131

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 10<sup>th</sup> day of September, 1998.

  
SHERRY A. STANLEY  
Incorporator

[Acknowledgment contained on next page]

STATE OF FLORIDA                    )  
  ) :SS  
COUNTY OF MIAMI-DADE         )

The foregoing Articles of Incorporation were acknowledged, verified and sworn to before me this 10<sup>th</sup> day of September, 1998, by SHERRY A. STANLEY. She [check one]:

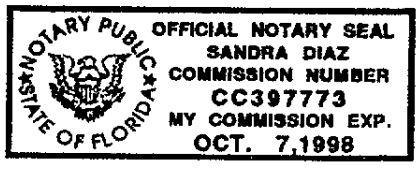
is personally known to me; or  
 produced a driver's license as identification.

He did take an oath.

[Notary Rubber Stamp Seal  
with Commission Expiration]

*Sandra Diaz*  
Notary Signature  
Sandra Diaz  
Printed Notary Signature

185613



**CERTIFICATE AND ACKNOWLEDGMENT  
OF REGISTERED AGENT**

**CERTIFICATE OF REGISTERED AGENT  
OF  
HESLIN HOLDINGS, INC.**

Pursuant to Florida Statutes Sections 48.091 and 607.0501, the following is submitted:

The above corporation, desiring to organize under the laws of the State of Florida with its registered office as indicated in the Articles of Incorporation at:

Coll Davidson Carter Smith  
Salter & Barkett, P.A.  
201 S. Biscayne Blvd.  
Suite 3200  
Miami, Florida 33131


has named:

Sherry A. Stanley

located at the aforesaid address, as its Registered Agent to accept service of process within this state.

**A C K N O W L E D G E M E N T**

Having been named as Registered Agent to accept service of process for the above stated corporation at the place designated in this certificate, and being familiar with the obligations of that position, I hereby accept such obligations and agree to act in this capacity, and agree to comply with the provisions of Florida Law in keeping open said office.



Sherry A. Stanley, Registered Agent

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